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Both vice-chancellors and academics enjoyed healthy pay rises in 2008-09, although they may seem a distant memory to those now feeling the pinch. Using an exclusive analysis by **Grant Thornton**, **John Morgan** and **Hannah Fearn** look at who got what in the last year of plenty



								VICE-CH	AN CELLORS'	ANNU	AL PAY AN	ID BENEFITS	. 2008-09
					2008	-09						7-08	.,
Rank 08-09 Rank 07-08	Institution	Vice-chancellor/ chief executive (Names listed may not include all post holders over the period)	Salary (£)	Benefits (£)	Total salary excluding pension	% increase	Pension (£)	% increase including pension		Salary (£)	Benefits $(\mathcal{E})$	Total salary excluding pension	Pension (£)
<b>1</b> 32	City University London	J. Weinberg / M. Gillies	258,000	393,000	651,000	186.8	33,000	166.1 <sup>1, 3</sup>	227	7,000		227,000	30,000
<b>2</b> 110		M. Everett/S. Price	287,000	250,000	537,000	210.4	41,000	193.4 <sup>1, 3</sup>	173	8,000		173,000	24,000 <sup>1</sup>
<b>3</b> 51	, ,	B. Macmillan/ E. Acton	224,000	265,000	489,000	129.6	30,000	114.9 <sup>1,3</sup>		3,000		213,000	28,500
<b>4</b> 3		A. Likierman	427,000	100.000	427,000	17.3	47,000	15.6 <sup>1</sup> 114.0 <sup>4</sup>		,000		364,000	46,000
<b>5</b> 112 <b>6</b> 6		A. Livingston/A. Carlisle M. Grant	204,118 303,492	188,000 72,698	392,118 376,190	129.5 27.3	23,011 28,552	21.8		),832  ,265	11,356	170,832 295,621	23,163 36,808
<b>7</b> 12		S. Lee/G. Hitchins	338,000	23,000	361,000	30.8	29,000	33.6 <sup>1</sup>		,000	19,000	276,000	16,000
<b>8</b> 10	University of Liverpool	D. Bone/H. Newby	343,000		343,000	20.4	43,000	20.6		5,000		285,000	35,000
<b>9</b> 11		C. Snowden	327,000	0	327,000	14.7	37,000	14.5		5,000		285,000	33,000
<b>10</b> 7 <b>11</b> 22	University of Birmingham University of Salford	M. Sterling/D. Eastwood M. Harloe	310,000 274,000	0 33,000	310,000 307,000	6.2 27.9	42,000 0	6.0 <sup>1</sup> 27.9		2,000 9,000	1,000	292,000 240,000	40,000 0
<b>11</b> 22 <b>12</b> 1	University of Nottingham	C. Campbell/D. Greenaway	300,000	33,000	307,000	-48.7	8,000	-50.6 <sup>1</sup>		5,000	1,000	585,000	38,000 <sup>3,4</sup>
<b>13</b> 24		A. Wathey	206,000	93,251	299,251	25.7	27,000	27.9 <sup>1,3</sup>		5,000	2,000	238,000	17,000
<b>14</b> 2		R. Anderson	292,000	6,000	298,000	-30.5	41,000	-21.5	370	),000	59,000	429,000	3,000 <sup>1</sup>
= <b>15</b> 15	-	S. Smith	295,000	0	295,000	13.0	44,000	12.6		.,000	14.000	261,000	40,000
<b>15</b> 9 <b>17</b> 25		A. Gilbert J. Hood	281,000 287,000	14,000	295,000 287,000	1.4 20.6	39,000 40,000	1.8 20.7		7,000 8,000	14,000	291,000 238,000	37,000 33,000
<b>18</b> 14		N. Gorman	283,000		283,000	8.0	35,000	8.2		2,000		262,000	32,000
<b>19</b> 27		B. Gourley	272,000		272,000	15.3	37,000	14.9		6,000		236,000	33,000
<b>20</b> 26		M. Brown	270,000	1,360	271,360	14.8	38,070	14.8		5,000	1,326	236,326	33,132
<b>21</b> 17 <b>22</b> 13		E. Thomas	270,000	1,000	271,000	8.0	38,000	8.0		.,000	7 000	251,000	35,000
<b>22</b> 13 <b>22</b> 16		G. Breakwell R. Trainor	269,000 264,000	0 5,000	269,000 269,000	2.3 6.7	58,000 43,000	5.8 6.8		5,000 7,000	7,000 5,000	263,000 252,000	46,000 40,000
<b>24</b> 20		M. Arthur	253,000	7,000	260,000	6.6	55,000	12.5		,000	7,000	244,000	36,000
<b>25</b> 42	-	D. Latchman	259,000	·	259,000	18.3	36,281	18.3	219	,000	·	219,000	30,628
<b>25</b> 18	•	J. E. King	249,000	10,000	259,000	4.0	50,554	8.3		,000	20,000	249,000	36,931
<ul><li>27 19</li><li>28 37</li></ul>		H. Davies D. Rice	240,000 238,000	17,000 16,000	257,000 254,000	4.0	34,000	4.3 16.8		0,000 2,000	18,000 12,000	247,000 224,000	32,000 32,000
<ul><li>28 37</li><li>29 90</li></ul>		D. Hopkin/M. Earwicker	238,000	13,000	253,000	13.4 36.0	45,000 33,000	41.6 <sup>1</sup>		3,000 3,000	13,000	186,000	16,000
<b>30</b> 33	· · · · · · · · · · · · · · · · · · ·	J. O'Reilly	251,000	10,000	251,000	10.6	31,000	10.2		,000	0	227,000	29,000
<b>31</b> 21		M. Thorne	239,000	11,000	250,000	3.7	33,000	3.7		,000	10,000	241,000	32,000
<b>32</b> 44	· · · · · · · · · · · · · · · · · · ·	T. Wilson	247,000	2,000	249,000	13.7	35,000	13.6		7,000	2,000	219,000	31,000
<b>33</b> 30 <b>34</b> 40		M. Russell/A. Muscatelli N. Thrift	248,000 247,084	0	248,000 247,084	7.8 12.0	35,000 33,600	8.0 12.1		),000 ),656		230,000 220,656	32,000 29,621
<b>35</b> 60	-	P. Gregson	247,000	0	247,000	21.9	30,334	20.1		2,650		202,650	28,350
<b>36</b> 46		G. Marshall	246,771		246,771	13.5	36,732	13.0		,513		217,513	33,423
<b>37</b> 34	· · ·	A. Richard	246,000		246,000	8.4	0	8.4	227	7,000	0	227,000	0
<b>38</b> 49	Institute of Education, University of London	G. Whitty	245,031		245,031	14.6	36,620	15.5	213	8,898		213,898	29,980
<b>39</b> 35	-	C. Brink	245,031 244,300		245,031 244,300	8.1	36,620 41,646	15.5		5,898 5,000		213,898	29,980
<b>40</b> 41	-	J. Brooks	241,000	2,000	243,000	10.5	30,000	10.1	218	3,000	2,000	220,000	28,000
<b>41</b> 108	-	T. Wheeler	241,333	0	241,333	43.3	34,028	43.4		3,425		168,425	23,618
42 28	-	D. Grant	241,000		241,000	3.0	34,000	3.8		l,000	0	234,000	31,000
42 52 44 36		R. Kemp B. Lang/L. Richardson	241,000 220,000	20,000	241,000 240,000	13.7 6.2	33,000 32,000	13.7 7.9 <sup>1</sup>		2,000 4,000	12,000	212,000 226,000	29,000 26,000
<b>45</b> 45		M. McVicar	239,000	20,000	239,000	9.6	34,000	9.6		3,000	12,000	218,000	31,000
<b>46</b> 38	University of Leicester	R. Burgess	238,000		238,000	6.3	47,000	12.2	224	,000		224,000	30,000
<b>-46</b> 5	· · · · · · · · · · · · · · · · · · ·	K. Burnett	232,000	6,000	238,000	-20.1	35,000	-18.3		),000	8,000	298,000	36,000 <sup>1</sup>
<b>48</b> 50 <b>49</b> 61		D. Tidmarsh G. Henderson	237,864 224,859	12,726	237,864 237,585	11.2 17.3	32,021 29,590	10.7 16.5		3,843 ),657	11,851	213,843 202,508	30,033 26,883
<b>50</b> 4		M. Bichard/N. Carrington	224,859	12,720	237,585	-23.6	3,219	$-31.3^{1}$		7,603 7,603	11,001	307,603	39,104
<b>51</b> 64		A. Hamnett/J. McDonald	232,000	0	232,000	16.6	32,000	16.8 <sup>1</sup>		,000		199,000	27,000
<b>52</b> 53	-	A. Langlands/P. Downes	231,000	0	231,000	9.0	30,138	8.3 <sup>1</sup>		2,000		212,000	29,109
<b>52</b> 68		L. Ebdon	227,000	4,000	231,000	17.9	30,000	17.0		2,000	4,000	196,000	27,000
<b>54</b> 39 <b>55</b> 29		M. Farthing S. West	227,000 224,583	0 443	227,000 225,026	2.0 -35.1	31,000 30,526	2.7 -35.5 <sup>1</sup>		2,454 1,597	1,018	222,454 355,615	28,836 <sup>1</sup> 49,818 <sup>1</sup>
<b>56</b> 43	· · ·	J. Finch	224,585	740	225,020	-35.1	29,000	-35.5		,000	1,010	219,000	29,000
<b>57</b> 31		T. O'Shea	222,000	1,000	223,000	-2.6	63,000	6.7	228	3,000	1,000	229,000	39,000
E7 00	University of Worcester	D. Green	223,000	0	223,000	12.6	31,000	12.6		3,000		198,000	27,506
		0.1//	0.1	~ ~ ~ ~ ~	010 0							400	0 - 0
= <b>57</b> 66 = <b>59</b> 81 = <b>59</b> 67	Staffordshire University	C. King M. Driscoll	215,000 201,000	3,000 17,000	218,000 218,000	14.7 10.7	28,000 28,000	14.4 10.3		7,000 8,000	3,000 14,000	190,000 197,000	25,000 26,000

ay and benefits packages for vicechancellors rose by more than 10 per

chancellors rose by more than 10 per cent last year as the boom times in higher cation ended with a bang.

While vice-chancellors' salaries rose in line h those for academics in 2008-09, about f of university heads also received litional benefits packages. Vice-chancellors o retired or stepped down at four titutions – City University London, the

versity of East London, the University of t Anglia and University College Falmouth – e awarded between £188,000 and £393,000 ne-off payments on top of their salaries. n 2008-09, the leaders of 152 higher

cation institutions received a total of ,311,726 in salaries and benefits, excluding sions, according to an exclusive analysis of res conducted by the accountants Grant ornton on behalf of *Times Higher Educa*-

w. That represents a 10.6 per cent rise over previous year, taking institutions' average and on their vice-chancellors to £219,156. The average salary for heads of institutions £207,318, up 6.8 per cent.

Academics saw their average salaries rise by per cent in 2008-09. The average stood at ,607 at the end of the year, according to res from the Higher Education Statistics ncy (Hesa).

Although the figures date from 2008-09, y emerge at a time when the consequences he financial crisis are being keenly felt oss higher education, with universities nning for job cuts and strikes looming on he campuses.

The number of institutions spending 00,000 or more on their vice-chancellors in al pay and benefits, excluding pensions, e from five in 2007-08 to 12 in 2008-09.

m sure that the thousands of staff ely to lose their jobs in the coming inths will be delighted to learn at six-figure pay-offs are considered e norm by some vice-chan**cellors** 



Of those that made their accounts available, the institutions that spent the most on their vice-chancellors were City (£651,000), UEL (£537,000), UEA (£489,000), the London Business School (£427,000), Falmouth (£392,118) and University College London (£376,190).

City budgeted to pay Malcolm Gillies  $\pounds$ 393,000 as part of a "compromise agreement", in addition to his  $\pounds$ 258,000 salary, when he resigned after a dispute with the board over governance. He was later appointed vice-chancellor of London Metropolitan University.

UEL paid Martin Everett £250,000 after he resigned following a board investigation into his leadership in spring 2009.

UEA spent £265,000 on "additional pensionable service" for Bill Macmillan after he took early retirement following a period of sick leave.

At Falmouth, Alan Livingston benefited from a £188,000 "pension enhancement" in the year of his retirement.

At UCL, Malcolm Grant's £72,698 benefits package – on top of his £303,492 salary – included £12,000 for a service charge on his flat and a £20,000 payment to reflect his "contribution to UCL's outstanding performance".

Across the sector, there were a number of cases where the leader's post was occupied by more than one individual and occasions where one-off payments were made to individuals, including those retiring or stepping down.

The figures listed in the table should be understood as the cost of the office holder or holders, rather than as the basic salary of an individual. Grant Thornton compiled the figures from the accounts made available by 152 institutions.

According to the Hesa data, the highest average salaries for academics were at the London Business School (£146,459), the Royal College of Music (£58,846), City (£57,309) and the London School of Economics (£57,147).

The data also suggest that the pay gap between research-intensive universities and post-1992 institutions is narrowing.

In reading the figures on vice-chancellors' and academics' pay presented here, it's worth bearing in mind that they are from a year that saw a 5 per cent salary increase for those on the national pay spine. Employers also stress that the "majority of HE staff" enjoyed an additional 3 per cent increment as well.

Since then, as everyone knows, the financial climate has soured, a change reflected in the national pay award of 0.5 per cent for 2009-10. Negotiations between unions and employers on next year's settlement are likely to be tense and difficult.

owever, vice-chancellors are not on the national pay spine, instead having their pay decided by the remuneration committees of institutions' governing bodies.

Sally Hunt, general secretary of the University and College Union, said: "Hiding behind remuneration committees is not good enough when they are not required to publicly explain their reasoning.

"The salary bump-ups and massive pension

								VICE-CH	AN CELLORS' ANN	IUAL PAY A	ND BENEFITS	5, 2008-09
		ilor/ tive ed may all s over			2008 uoisua	-09		ension			07-08 Joension	
kank 08-09 Rank 07-08	Institution	Vice-chancellor, chief executive (Names listed m not include all post holders ove the period)	Salary (£)	Benefits (£)	Total salary excluding pension	% increase	Pension (£)	% increase including pension	Salary (£)	Benefits (£)	Total salary excluding po	Pension (£)
<b>61</b> 57	De Montfort University	P. Tasker	216,000		216,000	4.9	29,000	9.9	206,000	)	206,000	17,000
<b>61</b> 79	· · · ·	P. Jones	215,000	1,000	216,000	13.1	30,000	12.8	190,000		191,000	27,000
<ul><li>63 78</li><li>64 83</li></ul>	, ,	C. Hallett R. M. Jones	213,000 214,200	2,000 0	215,000 214,200	12.0 13.0	30,000 19,800	11.9 8.3	190,000 189,500		192,000 189,500	27,000 26,500
	Lancaster University	P. Wellings	214,200	0	214,200	9.7	27,000	9.5	195,000		195,000	25,000
<b>65</b> 65	-	R. Barnett	190,000	24,000	214,000	8.1	29,000	8.0	174,000		198,000	27,000
<ul><li>67 92</li><li>68 72</li></ul>	University of Hull Goldsmiths, University of London	D. Drewry/C. Pistorius G. Crossick	213,000 212,000	0	213,000 212,000	14.5 9.3	29,799 30,000	14.5 10.0	186,000 194,000		186,000 194,000	26,087 26,000
<b>68</b> 55	· · · ·	Q. McKellar	194,000	18,000	212,000	2.4	27,000	2.6	183,000		207,000	26,000
<b>70</b> 80	University of Abertay Dundee	B. King	211,000	0	211,000	10.5	26,000	9.2	191,000	)	191,000	26,000
<b>70</b> 23		B. Wakeham B. Cantor	211,000	6 380	211,000	-11.7 8.4	42,550	-5.9	239,000		239,000	30,379
<b>72</b> 71 <b>73</b> 98		B. Cantor S. Pearce	204,416 210,000	6,380	210,796 210,000	8.4	37,739 29,400	12.3 16.7	191,905 180,000		194,375 180,000	26,867 25,200
<b>74</b> 56	Brunel University	C. Jenks	209,000		209,000	1.5	29,000	2.6	206,000	)	206,000	26,000
<b>74</b> 86		M. Cleary	209,000	0	209,000	11.8	24,569	11.7	187,000		187,000	22,186
<b>74</b> 59 <b>77</b> 63	· · · · · · · · · · · · · · · · · · ·	G. Petts S. Newstead/W. Purcell	209,000 207,400	0 605	209,000 208,005	2.0 3.8	28,000 28,115	2.6 6.4	205,000 183,000		205,000 200,397	26,000 21,507 <sup>1</sup>
<b>78</b> 95		C. Higgins	208,000	000	208,000	13.0	29,000	12.9	184,000		184,000	26,000
<b>78</b> 113		S. Chapman	199,000	9,000	208,000	23.8	40,000	27.8	160,000		168,000	26,000
<b>80</b> 93 <b>81</b> 75	-	D. Chiddick P. Scott	206,000 205,000		206,000 205,000	10.8 6.2	28,000 24,000	10.9 9.6	186,000 193,000		186,000 193,000	25,000 16,000
<b>31</b> 73		W. McKelvey	205,000		205,000	5.7	10,239	6.2	194,000		194,000	8,707
<b>81</b> 82	University of the West of Scotland	S. McDaid	205,000		205,000	7.9	28,660	8.4	190,000	)	190,000	25,650
<b>81</b> 77		P. Curran J. Cater	203,000 202,000	2,000	205,000 205,000	6.8 15.2	28,000 27,000	6.4 14.3	190,000 175,000		192,000 178,000	27,000 25,000
<b>81</b> 100 <b>86</b> 94		J. Crampton	202,000	3,000 4,065	205,000	10.5	28,000	14.5	175,000		184,657	25,000
<b>87</b> 47	Queen Mary, University of London	A. Smith/P. Ogden	204,000	/	204,000	-5.6	28,466	-5.6 <sup>1</sup>	208,000	8,000	216,000	30,287
<b>88</b> 54		P. Rigby	202,000	0	202,000	-3.3	28,000	-3.0	209,000		209,000	28,000
<b>89</b> 102 <b>90</b> 58	-	R. B. Davies C. Gipps	197,000 200,184	4,000 0	201,000 200,184	13.6 6.9	27,000 27,816	14.0 7.0	173,000 187,281		177,000 187,281	23,000 25,719
<b>91</b> 76		G. Upton/J. Beer	200,000	•	200,000	3.6	28,000	3.6 <sup>1</sup>	193,000		193,000	27,000 <sup>1</sup>
<b>92</b> 74		T. Blackstone	196,560	2,888	199,448	3.0	27,539	7.5	190,688		193,576	17,485
<b>93</b> 88 <b>94</b> 89		M. Atkins J. Coyne	198,910 197,792	0	198,910 197,792	6.6 6.1	27,847 22,330	6.6 4.3	186,606 186,402		186,606 186,402	26,125 24,675
<b>95</b> 87		J. Craven	196,000	0	196,000	4.8	16,864	4.8	187,000		187,000	16,118
<b>96</b> 109		D. Halton	195,000	0	195,000	11.4	27,402	14.5	175,000	)	175,000	19,157
<b>96</b> 99 <b>96</b> 70		P. Fidler	185,000	10,000	195,000	8.9	0	7.7	170,000		179,000 195,000	2,000
<b>96</b> 70 <b>99</b> 96	-	R. A. Cryan A. Chapman	171,000 175,625	24,000 17,859	195,000 193,484	0.0 5.6	24,000 16,932	0.0 1.8	195,000 167,741		195,000	24,000 23,484
<b>00</b> 144	University of Wales, Lampeter	R. Pearce	193,033	0	193,033	58.4	3,549	-33.3 <sup>1</sup>	121,901		121,901	172,901 <sup>4</sup>
<b>01</b> 85	-	D. Melville/J. Goodfellow	193,000	0	193,000	2.7	27,000	2.8	188,000		188,000	26,000
<b>02</b> 105 <b>02</b> 62		M. Wright P. O'Prey	192,000 191,000	1,000	192,000 192,000	9.4 -4.5	27,000 26,000	9.5 -2.7	175,478 156,000		175,478 201,000	24,494 23,000 <sup>3</sup>
.02 8	· · · · · ·	P. John	190,000	2,000	192,000	-34.0	22,000	-34.2	287,000	4,000	291,000	34,000 <sup>1</sup>
<b>05</b> 117	. ,	V. Gore	191,278	0.000	191,278	19.5	26,970	24.2	160,021		160,021	15,712
<b>06</b> 101 <b>07</b> 115		J. Stringer P. Webley	189,000 190,363	2,000	191,000 190,363	7.9 17.3	26,000 26,651	8.0 17.3	176,000 162,335		177,000 162,335	24,000 22,727
<b>08</b> 104		M. Pittilo	190,303	1,639	190,303	6.5	20,031	7.8	175,000		176,474	16,785
<b>09</b> 106	Glyndwr University	M. Scott	175,000	11,183	186,183	6.3	24,975	6.4	165,000	10,133	175,133	23,265
<b>10</b> 107		F. Morgan P. Gillios	167,000	19,000	186,000	6.3 3 7	26,000	6.5	156,000		175,000	24,000
<b>11</b> 84 <b>12</b> 91	č ,	P. Gillies C. Riordan	181,000 181,000	1,000 0	182,000 181,000	-3.7 -2.7	25,000 27,510	-2.4 -2.1	188,000 186,000		189,000 186,000	23,000 27,091 <sup>1</sup>
<b>12</b> 114	University of Bolton	G. Holmes	178,500	2,500	181,000	8.2	25,200	8.8	157,500	9,800	167,300	22,200
<b>14</b> 111	· ·	A. Tate	142,000	34,000	176,000	2.9	22,651	3.1 <sup>2</sup>	136,000		171,000	21,720
<b>15</b> 126 <b>15</b> 118		J. Hemingway P. Thompson	175,000 175,000		175,000 175,000	16.7 9.4	25,000	17.0 -9.8	150,000 160,000		150,000 160,000	21,000 34,000
<b>17</b> 121	, ,	G. Davies	161,000	11,000	172,000	9.4 8.2	0	-9.8	147,000		159,000	34,000
118 116	Courtauld Institute of Art	D. Swallow	171,000		171,000	6.2	24,000	6.6	161,000	)	161,000	22,000
<b>118</b> 127	,	A. Cohen D. Willcocks	162,000	9,000	171,000	14.0 6.3	23,000	13.5 <sup>3</sup> 6.3	150,000 160,000		150,000	21,000 22,560
170 113	York St John University	D. Willcocks	170,000	0	170,000	0.3	23,970	0.5	100,000		160,000	22,500

efits for vice-chancellors on the way out ke it difficult for anyone to have any fidence in the system...I am sure that the usands of staff likely to lose their jobs in coming months will be delighted to learn t six-figure pay-offs are considered the m by some vice-chancellors. Similar lements for them and an assurance that re is not one rule for them and one for the t will soften the crushing blow of undancy."

Alex Haslam, professor of social and anisational psychology at the University of eter, has previously led research showing t institutions with a wide disparity between pay of vice-chancellors and other staff are ly to drift down the league tables that rank versities.

He says the research showed that "the more evenly rewards are apportioned, the worse organisation in question performs in the ure. Accordingly, the more that universities at leaders as superheroes (and reward them ordingly), the more their future performe is compromised. By the same token, the re that leaders display the same restraint t they urge in their staff, the more likely y are to secure the confidence and owership of those staff.

'Given the choppy waters that the sector is w entering, this wisdom seems particularly rth heeding at the present time. Indeed, we uld be particularly concerned for the spects of those institutions that ignore it." A spokeswoman for the Committee of iversity Chairs (CUC), which represents the ds of governing bodies, says: "The average rease awarded to vice-chancellors in 2008broadly reflects the high award for all staff he end of what was a generous three-year lement."

She adds: "From the CUC's own researches, can report that considerable restraint was rcised by universities' governing bodies ween 2009 and 2010 in setting vicencellors' pay, with a substantially lower rage increase reported, reflecting the nged economic climate. Our analysis of r increases shows that the average increase alary was 1.9 per cent between 2008-09 l 2009-10. This compares with a total pay rease of up to 3.5 per cent for staff erally for 2009-10, comprising a pay lement of 0.5 per cent plus an incremental of 3 per cent."

A spokesman for the Universities and lleges Employers Association (Ucea) says rise for vice-chancellors is in line with that the rest of staff in higher education. 'Ucea's own research looking at the actual ury increases received by heads of instituns in 2008-09 shows a median increase of per cent, broadly in line with the more n 8 per cent received by the majority of her education staff for that same period. 'Ucea's figure is based on a comparison he reported remuneration increases of the B heads of institution who remained in post r the period," he says.

"Nearly two years have passed since ese 2008-09 increases, and it is no surprise at the 2009-10 remuneration figures for th staff and heads of institutions reflect



## The more that leaders display the same restraint that they urge in their staff, the more likely they are to secure the followership of those staff

the need for sector sustainability."

The spokesman concludes: "Feedback from institutions where the outcome of 2009-10 pay reviews have been finalised show that 70 per cent of heads of institutions are either receiving no increase at all or 0.5 per cent."

The highest total for spending on a vicechancellor in 2008-09 was recorded at City, which budgeted to pay Gillies  $\pounds 651,000$ . That was a rise of 186.8 per cent over City's spending on the vice-chancellor in the previous year.

A City spokesman says: "The salary paid to former vice-chancellor Malcolm Gillies is in line with that of vice-chancellors at similarsized universities.

"On 23 July 2009, Gillies and the university took the mutual and amicable decision that Gillies should step down, with both parties putting the interests of the university first. For the purposes of the 2008-09 annual accounts, an estimate was made of the sum to be paid to Gillies as part of the compromise agreement, and this is included in the annual accounts figure of £651,000. The agreement included a duty on Gillies to mitigate this payment. The 2009-10 accounts will be adjusted, as a significant part of the provision will not be required as Gillies took up the position of vicechancellor of London Metropolitan University from 23 January 2010."

The second-largest package for a vicechancellor was at UEL, where Everett was paid £250,00 on top of his salary of £287,000 after stepping down following an investigation into his leadership in 2009. That was a rise of 210.4 per cent on its spending on the vicechancellor post in 2007-08.

A spokeswoman for UEL said: "During 2008-09 the substantive vice-chancellor was replaced by an acting vice chancellor. Both

								VICE-CH	IAN CEL	LORS' ANNU			S, 2008-09	post ann time
					2008	3-09					20	07-08		- UIII0 - "
Rank 08-09 Rank 07-08	Institution	Vice-chancellor/ chief executive (Names listed may not include all post holders over the period)	Salary (£)	Benefits (£)	Total salary excluding pension	% increase	Pension (£)	% increase including pension		Salary (£)	Benefits (£)	Total salary excluding pension	Pension (£)	vice fina requ com orga
<b>121</b> 139	Trinity University College, Carmarthen	M. Hughes	155,008	13,850	168,858	29.9	22,097	28.4		116,973	13,051	130,024	18,695	com
= <b>122</b> 123		R. Farwell	168,000	10,000	168,000	9.8	22,000	9.8		153,000	10,001	153,000	20,000	U
= <b>122</b> 120		P. Kopelman	168,000		168,000	5.7	32,000	13.0 <sup>2</sup>		159,000		159,000	18,000 <sup>2</sup>	Ma
<b>124</b> 128		R. Cormack	164,961	2,880	167,841	12.8	22,783	12.7		145,979	2,799	148,778	20,437	vice
<b>125</b> 124		G. Pillay	165,097	2,000	165,097	9.0	22,396	9.0		151,514	1,	151,514	20,480	aca
<b>126</b> 130	,	J. Carter	164,434	0	164,434	11.8	22,020	11.4		147,098		147,098	20,300	uni
	Royal Academy of Music	J. Freeman-Attwood	139,235	24,164	163,399	-12.8	31,375	-26.4		163,214	24,215	187,429	77,322 <sup>2</sup>	129
<b>128</b> 143		G. Henderson	162,000	1,000	163,000	30.4	23,000	30.1		124,000	1,000	125,000	18,000	cha
<b>129</b> 135	-	R. Baker	162,500		162,500	18.0	1,984	6.4		137,658		137,658	17,004	
<b>130</b> 131	University of Chichester	P. Robinson/R. Baker	161,335	0		11.3	22,587	11.3		144,921		144,921	20,289	pur
<b>131</b> 125		N. Lloyd	161,000		161,000	6.6	23,000	7.0		151,000	0	151,000	21,000	of t
<b>132</b> 140	London School of Hygiene & Tropical Medicine University for the Creative Arts	A. Haines	158,000	0	158,000	21.5	32,551	20.3 <sup>2</sup>		130,000	640	130,000	28,454 <sup>2</sup>	reco reti
<b>133</b> 140 <b>134</b> 133	-	E. Thomas	156,818	0	156,818	29.0	19,828	29.2		120,895	649	121,544	15,222	to t mis
134 155	University of London	A Smith	154 501		154,501	10.2	10 526	10.2		140,019		140,019	16,937	his
<b>125</b> 120		A. Smith	154,501		154,501	10.3	18,536	10.2		140,019		140,019	10,937	mis ,
<b>135</b> 129	University College Plymouth St Mark & St John	D. Baker/M. Noble	153,975	0	153,975	4.4	20,785	5.0		147,461		147,461	19,003	fou
<b>136</b> 126	University of Wales, Newport	P. Noyes	150,000	1,000	153,975	4.4	20,785	11.0		135,000	1,000	136,000	19,003	spe
<b>130</b> 130 <b>137</b> 138		W. Jones/D. Llewellyn	137,972	12,474	151,000	12.2	20,819	12.4		122,642	11,448	134,090	18,256	off
<b>138</b> 132		D. Warner	136,000	13,000	149,000	4.2	21,000	5.6		122,042	15,000	143,000	18,200	on
<b>139</b> 137		S. Bartholomew	142,000	6,896	148,896	9.7	20,022	9.7		130,032	5,681	135,713	18,335	toc
<b>140</b> 148		S. Reid	138,000	0,000	138,000	17.9	21,000	16.9 <sup>3</sup>		117,000	5,001	117,000	19,000	pre
	St Mary's University College,	0.11010	100,000		100,000	11.5	21,000	10.5		117,000		117,000	13,000	
	Twickenham	A. Naylor	132,000	3,000	135,000	4.7	19,000	4.8		126,000	3,000	129,000	18,000	lea
<b>142</b> 145		P. Taylor	130,000	3,000	130,000	6.9	18,330	7.5		120,000	0,000	123,000	16,441	as
<b>143</b> 150		C. Gaskell	126,516		126,516	10.2	16,524	10.7		114,762		114,762	14,460	dea
<b>144</b> 142		C. Lawson	124,537	1,609	126,146	0.3	18,721	1.2		124,537	1,212	125,749	17,435	, acc
<b>145</b> 153		M. Robinson	114,910	5,304	120,214	9.4	16,202	9.3		105,788	4,068	109,856	14,916	Un £39
<b>146</b> 151	Norwich University College of the Arts		119,154	1,045	120,199	6.6	16,801	6.6 <sup>1</sup>		112,000	746	112,746	15,792	
	Royal Scottish Academy of Music and Drama	J. Wallace	117,000	2,010	117,000	4.5	16,000	4.7		112,000	110	112,000	15,000	Pa
<b>148</b> 154	Writtle College	D. Butcher	111,000	1,000	112,000	6.7	15,000	5.8		104,000	1,000	105,000	15,000	
	Leeds Trinity University College	F. Bridge	111,607	_,	111,607	6.5	15,738	6.5		104,810	.,	104,810	14,778	an
	Liverpool Institute for Performing Arts		110,414		110,414	7.8	15,568	7.8		102,457		102,457	14,446	ca
	Royal Northern College of Music	E. Gregson/J. Stockdale	108,000		108,000	-35.3	14,000	-35.4 <sup>1</sup>		165,000	2,000	167,000	22,000	
	Rose Bruford College	A. Pearce	106,423	1,527	107,950	-6.5	15,006	-6.3 <sup>1</sup>		112,000	3,485	115,485	15,792	UK
	Average salary for head of institution		207,318		219,156						,			live
	Total		31,512,380	1,799,346	33,311,726	10.6	4,177,575	10.0		29,496,111	620,203	30,116,314	3,976,721	
			,,	, ,			, .,			,, <b>--</b>	,	,,	,,	

Accounts were not available for London Metropolitan University, the University of Cumbria and the University of Gloucestershire Accounts for University College Birmingham and the Edinburgh College of Art were made available too late to be included in the table Notes

1 Includes cost of more than one office holder during the year

2 Excludes payments not funded by institution

3 Includes exceptional payments, eg, compensation for loss of office, early retirement, backdated payments etc

4 Includes payments in respect of pension enhancements

Tables compiled and audited by Grant Thornton strictly from the accounts signed off by institutions on behalf of Times Higher Education.

t holders were paid on the basis of an ual salary of £182,000. For a period of e the two posts were overlapping. 'For the purpose of your league table the e-chancellor annual salary for the 2008-09 ancial year was £182,000.

'Heads of institutions' pay reflects the skills uired and demands involved in leading nplex, successful, multimillion-pound anisations. They operate in a global market. 'A sum of £250,000 was paid as npensation for loss of office."

UEA had the third-highest package. cmillan took early retirement from the e-chancellorship at the end of the 2008-09 demic year after a period of sick leave. The versity spent £489,000 on him, a rise of 0.6 per cent on its spending on the vicencellor in the previous year.

A UEA spokeswoman says: "The university chased, by way of a lump-sum contribution 5265,000, additional pensionable service, ognising his retirement before normal rement age. This is not a payment of salary he vice-chancellor, and it would be leading to use it in any comparison with salary figure for 2008."

The London Business School had the rth-highest executive reward package, nding £427,000 on the holders of its dean's ce in 2008-09, an increase of 17.3 per cent the previous year. Sir Andrew Likierman k over from Robin Buchanan, who became sident, during that year.

A spokeswoman says the changeover in dership "resulted in some additional costs", 'effectively there were two salaries from the n's office".

The fifth-largest package was paid by versity College Falmouth. It spent 92,118 on Alan Livingston in the year he

y reflects what it takes to attract d retain individuals of sufficient ibre and experience to ensure universities continue to transform es and remain world leaders



retired as rector after 22 years' service. That represented a rise of 129.5 per cent on executive recompense over the previous year.

A Falmouth spokeswoman says: "The final salary and pension entitlement of £392,118 comprises Livingston's annual salary of £164,781; performance-related pay of £18,837 for 2007-08; performance-related pay of £20,500 for 2008-09 (which because of his retirement date are both accounted for in the 2008-09 financial year) and a pension enhancement of £188,000 that was negotiated with the board of governors in 2000 as part of his contract of employment. This £188,000 was budgeted for annually over eight years and the total became payable at his retirement."

University College London laid out the sixth-biggest executive package on its provost, Malcolm Grant. It spent £376,190, including £72,698 in benefits, a rise of 27.3 per cent on the previous year. On the benefits, a UCL spokesman says £40,000 consisted of pension contributions, £12,000 related to a service charge on Grant's flat and £20,000 was "a non-pensionable lump-sum payment (rather than an increase in base salary) to reflect the provost's contribution to UCL's outstanding performance during the year".

The spokesman adds: "The decisions taken around the provost's salary in the period reported reflected a strong period of growth for UCL and pre-dated the current financial crisis. The provost, along with the university's senior management team, has agreed to forgo a discretionary pay rise for the coming year.

"It is important to note also a significant difference in the way the provost's pay is reported in comparison with that of other vice-chancellors. In the period reflected in this table, the provost was outside the Universities Superannuation Scheme (USS), and therefore the pension contributions for the provost formed part of the salary listed for him, which was not the case for vice-chancellors who were in the USS."

The average pension contribution made by institutions for vice-chancellors was  $\pounds 27,484$ .

The biggest contribution reported, aside from those retiring, was £63,000, which the University of Edinburgh paid for Sir Timothy O'Shea. An Edinburgh spokesman says: "This figure includes a one-off adjustment of £15,000. This brings into line the principal's pensionable salary with his length of service in the sector."

Nicola Dandridge, chief executive of Universities UK, says the pay packages "reflect what it takes to attract, retain and reward individuals of sufficient calibre, experience and talent to ensure that UK universities continue to contribute to our economic recovery, transform lives and remain world leaders".

She adds: "Salaries of university heads in the UK are comparable to those in competitor countries and are also in line with remuneration packages for directors and chief executives of public and private organisations of a similar size."

Comparing the average salaries and benefits packages for the different mission groups shows that vice-chancellors' pay varies widely between different types of institution.

The average total salary and benefits package, excluding pensions, was £270,579

## AVERAGE SALARY OF FULL-TIME ACADEMIC STAFF, 2008-09

				Professors (£)	)	No	t professors (	(£)	All full-ti	ne academic	staff (£)
08-09	07-08	Institution	Female	Male	All	Female	Male	All	Female	Male	All
1		London Business School		192,480	190,409	104,584	122,936	116,919	118,767	155,450	146,459
2		Royal College of Music					62,718	58,952		61,990	58,846
3		City University London	 73,995	 90,552	 86,721	 49,036	50,418	49,763	 51,813	61,366	57,309
4	3	London School of Economics	83,673	87,924	86,834	44,179	50,358	47,926	50,825	60,720	57,147
5		Royal College of Art		72,796	69,260	42,997	50,292	45,915	46,469	64,612	56,973
6	102	Royal Academy of Music					50,381	48,335		57,366	54,610
7		University of the Arts, London	64,500		 65,121	 53,847	53,981	53,922	 54,933	54,280	54,582
8		Institute of Education, University of London	77,550	86,293	82,194	43,642	47,146	44,890	49,921	59,585	53,765
9		<b>University of London</b> (institutes and activities)		70,758	72,495	41,430	46,017	44,085	47,624	53,387	51,188
10		Queen Mary, University of London	76,602	78,341	77,952	41,280	45,973	44,048	45,652	54,209	51,028
11			72,984	82,031	80,363	41,954	44,749	43,765	45,449	53,465	50,904
12						46,819		46,123	49,046	53,385	50,692
13		University of Westminster	61,968	62,077	62,049	47,937	50,197	49,267	48,611	51,282	50,212
14		The Open University	73,815	71,367	72,248	45,472	45,980	45,735	49,149	50,996	50,143
15		Goldsmiths, University of London	64,163	66,052	65,502	46,046	45,967	46,004	48,602	51,263	50,107
16		University College London	76,346	82,720	81,588	41,225	44,888	43,308	44,085	53,871	50,088
17		King's College London	74,818	81,268	79,894	40,981	48,391	44,613	43,300	55,636	49,893
18	7	Cranfield University	· · ·	81,741	81,542	39,664	43,835	43,014	42,328	51,167	49,621
19				84,743	84,112	42,830	47,909	44,929	43,621	56,197	49,539
20		Edinburgh College of Art			55,317	41,544	52,706	48,590	43,374	52,953	49,465
21		University of Liverpool	77,872	81,747	81,227	40,662	43,991	42,720	43,231	52,604	49,429
22		Ravensbourne College	·	·	·		43,208	45,616		48,359	49,392
23	33	Aston University	86,662	85,302	85,587	40,344	42,507	41,742	45,222	50,892	49,023
24	56	University of Brighton	60,146	69,036	66,171	46,145	48,462	47,407	47,013	50,604	49,010
25	39	Norwich University College of the Arts					45,683	48,971		45,683	48,971
26	84	Soas, University of London	63,485	65,183	64,909	43,222	46,430	44,994	44,871	51,526	48,923
27	132	University for the Creative Arts			68,306	46,604	47,875	47,427	48,883	48,850	48,862
28	14	Imperial College London	83,226	86,526	86,131	39,610	42,733	41,705	42,416	51,450	48,779
29	13	Royal Holloway, University of London	64,108	70,331	68,992	40,360	42,330	41,567	44,284	51,104	48,771
30		Cardiff University	79,001	82,492	82,071	39,658	43,530	41,956	41,892	52,536	48,722
31		London School of Hygiene & Tropical Medicine	74,623	80,971	78,672	41,923	46,662	43,835	44,857	53,676	48,703
32		University of Sussex	69,914	69,207	69,360	42,743	45,389	44,391	45,554	50,212	48,580
33		University of Glasgow	70,477	74,326	73,683	39,946	43,423	42,065	42,983	51,482	48,553
=34		University of Bradford	63,847	65,486	65,028	44,106	45,939	45,273	46,681	49,483	48,503
=34		University of Kent	79,838	71,550	72,810	40,699	44,218	42,905	44,056	50,712	48,503
36		University of Essex	68,618	72,451	71,599	40,653	43,240	42,271	44,482	50,529	48,459
37		University of Salford	67,590	67,270	67,336	45,328	45,792	45,588	46,792	49,558	48,428
38		St Mary's University College, Belfast				46,502	49,714	48,254	46,502	49,714	48,254
39		Brunel University	68,380	70,364	69,973	42,199	44,152	43,487	44,966	49,374	47,980
40		University of Leicester	68,269	78,455	77,023	39,133	43,645	41,893	41,161	51,479	47,910
41 42		Royal Veterinary College, University of London	 71,549	85,797	84,210	39,469	45,153	41,956	41,098	54,475	47,666
42		Keele University Royal Northern College of Music		67,203	68,095	40,984 41,972	45,363 49,156	43,180 46,282	43,459	50,899 49,573	47,575 47,372
43		Glasgow School of Art				41,972	49,150	40,282	44,170 43,752	49,575	47,312
44		University of Birmingham	 73,726	 77,795	 77,138	39,609	40,498	41,856	43,752	49,813	47,318
46		University of Chichester				46,378	46,486	46,440	46,378	47,935	47,287
47		Lancaster University	 70,488	 73,358	 72,732	39,810	40,480	40,440	44,703	48,299	47,266
48		University of Strathclyde	72,836	74,673	74,445	40,594	41,906	41,459	42,828	48,886	47,045
49			71,189	75,233	74,600	39,108	42,593	41,262	41,648	49,852	47,039
50		· · ·	62,814	65,417	64,658	44,498	46,146	45,367	45,477	48,256	46,985
51		Loughborough University	67,336	74,329	73,235	38,721	41,555	40,682	41,833	48,974	46,984
52		Heriot-Watt University	70,147	70,424	70,399	39,897	41,357	41,017	42,550	48,070	46,946
53		Newcastle University	69,830	74,434	73,568	37,572	42,022	40,335	41,095	49,939	46,921
54	48	University of Dundee	78,699	78,396	78,463	38,988	43,517	41,595	42,197	49,963	46,893
55	53	University of Nottingham	73,149	80,551	79,317	37,029	41,901	40,037	40,072	50,478	46,887
56		University of Aberdeen	76,366	78,874	78,541	38,391	41,606	40,212	40,693	50,700	46,885
57		University of Greenwich	78,205	69,728	71,671	44,073	45,288	44,803	45,606	47,615	46,838
58		Bath Spa University		63,684	63,640	43,887	45,413	44,758	44,166	48,489	46,811
59		University of Bristol	69,246	73,896	73,159	38,703	42,759	41,140	41,104	49,960	46,802
60		University of Surrey	70,762	75,991	75,037	40,402	42,296	41,480	42,629	49,433	46,767
61	116	University of Wales, Newport				43,430	49,073	46,680	43,430	49,154	46,751
=62		- · · ·		64,929	63,542	44,289	46,649	45,659	44,594	47,919	46,564
=62		University of St Andrews	71,377	79,427	78,263	37,081	39,550	38,819	40,739	48,677	46,564
64		Kingston University	65,456	61,085	62,413	45,291	44,946	45,092	46,353	46,323	46,336
65		University of Edinburgh	71,005	75,401	74,618	38,599	41,807	40,614	41,452	48,814	46,316
66		University of Wolverhampton		60,002	60,010	44,716	46,547	45,699	44,798	47,504	46,298
67	04	University of Gloucestershire		62,884	63,832	44,646	46,290	45,562	44,874	47,347	46,287

8-09	07-08	Institution
68 69	92 113	Roehampton University University of Glamorgan
70	110	University of Southampton
71	60	Bucks New University
72 73	68 78	Glasgow Caledonian University University of York
74	55	Robert Gordon University
75	59	Queen's University Belfast
76 77	117	University of Stirling
=78	105 58	University of Bolton Liverpool John Moores University
=78	104	Swansea University
80	82	De Montfort University
81 82	32 74	Royal Agricultural College University of Sheffield
83	61	Birkbeck, University of London
84	63	University of Manchester
85 86	65 79	University of Bath University of Portsmouth
87	91	Anglia Ruskin University
88	67	Harper Adams University College
89 90	99 108	University of the West of England
-91	108	Manchester Metropolitan University Central School of Speech and Drama
=91	95	University of Reading
93	72	London South Bank University
94 95	98 106	School of Pharmacy, University of London York St John University
96	73	University of Huddersfield
97	90	Nottingham Trent University
98 99	76 119	Stranmillis University College Royal Scottish Academy of Music and Drama
100	115	University of Ulster
101	148	University of Worcester
102 103	125 145	University of East Anglia Canterbury Christ Church University
103	145	Middlesex University
105	123	Leeds Metropolitan University
106		University of Hull
107 108	83 111	University of Plymouth University of the West of Scotland
109	142	Bangor University
110	107	University of Durham
111 112	88 81	Bishop Grosseteste University College Lincol University of Exeter
113	121	Newman University College
114	146	Trinity Laban Conservatoire of Music and Dano
115 116	114 122	University of Lincoln Sheffield Hallam University
117	101	Northumbria University
118	94	Edinburgh Napier University
119 120	86 126	Southampton Solent University Edge Hill University
121	131	University of East London
122	89	St Mary's University College, Twickenham
123 124	120 103	Teesside University University of Hertfordshire
124	96	University of Cambridge
126	43	Queen Margaret University
127 128	100 127	University of Sunderland University College Falmouth
128	127	University College Plymouth St Mark and St Joh
130	136	University of Central Lancashire
131	85	Staffordshire University Guildhall School of Music and Drama
132 133	77 137	University of Northampton
134	109	University of Winchester

		AV	AVERAGE SALARY OF FULL-TIME ACADEMIC STAFF, 2008-0								
	Professors (£)	)	No	t professors (	(£)	All full-ti	me academic	staff (£)			
Female	Male	All	Female	Male	All	Female	Male	All			
 58,213	 58,509	 58,464	46,000 43,877	46,665 45,651	46,274 45,034	46,000 44,493		46,274 46,273			
68,373	71,826	71,196	39,060	45,651	40,809	44,493		46,273			
	72,652	75,109	45,320	44,425	44,815	46,352	46,177	46,252			
62,154	60,622	60,958	44,062	46,499	45,306	44,544		46,206			
69,915	72,633	72,035	38,711	41,160	40,185	42,235		46,145			
64,031	69,064	67,806	42,936	44,840	43,928	44,001		46,135			
67,300	73,957	72,984	40,043	42,899		41,601	48,632	46,129			
68,007	66,415	66,741	40,731	41,438		43,547	47,748	46,127			
	61,331	59,762	43,844	45,803	45,048	44,104	47,105	45,988			
57,706	62,813	61,934	42,764	45,930	44,694	43,277		45,982			
63,544	71,051	70,207	39,203	41,194		40,681	48,800	45,982			
59,104	59,981	59,798	42,843	45,247		43,793	10.010	45,945			
				46,310	43,680			45,934			
66,646	71,997	71,101	38,423	40,731	39,934	41,337		45,914			
63,534 71,682	68,158 75,913	66,397 75,064	40,442 37,917	42,270 41,566	41,412 40,129	43,930 40,988		45,905 45,862			
68,654	69,843	69,711	39,637	41,566		40,988		45,862			
00,004	61,055	61,009	43,442	46,156		43,756		45,723			
 70,438	80,978	76,616	42,922	44,922		44,161	47,061	45,663			
,			42,639	45,988	45,031	42,639		45,638			
55,073	55,228	55,176	43,555	45,831	44,811	44,222	46,684	45,602			
63,498	63,098	63,209	43,174	44,757	44,077	44,219	46,521	45,560			
			43,922	45,010	44,409	43,922	47,468	45,558			
63,880	68,397	67,568	40,049	41,797	41,118	42,121	47,444	45,558			
68,978	66,465	67,303	43,404	45,337	44,479	44,321	46,520	45,555			
	79,300	79,310	34,160	42,176	37,990	38,504		45,503			
	71,261	77,478	43,944	42,887	43,413	45,634		45,449			
	78,375	77,129	43,644	43,494	43,554	44,275	46,196	45,445			
59,043	59,866	59,671	43,112	45,369		43,715	46,633	45,416			
			44,684	46,392	45,408 44,380	44,684 47,418		45,408			
 61,797	 64,329	 63,737	44,211 40,322	44,439 43,425	44,380	47,418		45,370 45,339			
01,757	04,020	89,008	42,613	44,171	43,326	44,067		45,337			
		67,335	39,917	41,678	40,910	41,731	47,520	45,240			
	68,717	67,374	42,750	45,654		43,314	47,383	45,225			
56,785		59,590				43,708					
61,417	59,152	59,743	43,779	44,692	44,309			45,205			
62,609	62,858	62,808	42,343	43,167		43,690					
74,085	62,140	63,831	41,088	43,674		42,515		45,119			
		58,403	43,989	45,121		44,176		45,070			
63,419	71,296	70,062	38,492	42,247		39,999		45,030			
65,390		70,942	36,928	40,295		39,500		44,936			
				44,508		44,869		44,927			
68,552			36,594	39,417		39,221		44,907			
			44,102 44,131	45,901 45,310		44,102 44,131					
 63,169			40,780			44,131					
68,785		65,155	40,780			43,189					
61,843	62,200	62,110	42,890	45,116		43,282					
	00.005	61,820	43,915	43,302		44,332					
	00.047	66,221	41,896	44,469		42,652					
		55,038	43,474	45,085		43,593					
60,710		60,001	41,482	44,896	43,426	42,448	45,989	44,486			
				45,263		43,683		44,459			
		62,088	43,086			43,302		44,456			
68,753	70,610	70,206	41,197	43,112		42,188					
76,855	79,006	78,714	36,243	40,387		38,438		44,146			
		65,827	41,535	42,991		42,683		44,085			
		55,809	41,904	44,051		42,421		44,068			
			41,571 42,639	44,186 42,961		41,571 42,811	45,452 45,045	44,062 43,923			
 60,672		 60,806	42,639	42,961		42,811		43,923			
70,111	60,853	63,020	41,374 42,608	43,867 41,638		42,073		43,854			
			41,592	45,023		41,592		43,782			
		 55,517	42,121	44,234		42,295		43,685			
	00,000	66,255		41,639		43,712		43,662			

	AVERAGE SALARY OF FULL-TIME ACADEMIC STAFF, 2008-0										
			F	Professors (£)			: professors (:			e academic	
08-09	07-08	Institution	Female	Male	All	Female	Male	All	Female	Male	All
135	112	Birmingham City University	50,383	51,144	50,883	42,734	43,469	43,194	43,045	43,824	43,533
136	133	University of Bedfordshire		72,857	71,793	39,390	43,002	41,238	40,284	46,082	43,362
137	138	Bournemouth University		62,342	63,345	40,014	43,815	42,146	40,367	45,333	43,244
138	124	University of Chester			49,583	41,645	44,138	42,902	41,858	44,342	43,117
139	134	Leeds Trinity University College				41,700	42,359	42,025	43,761	42,359	43,085
140	143	Swansea Metropolitan University				41,730	43,000	42,617	41,995	43,395	42,975
141	150	University of Wales, Lampeter				41,067	42,499	41,894	41,550	43,954	42,974
142	152	Glyndwr University		75,820	72,021	40,964	41,810	41,435	41,328	44,179	42,951
143	139	Coventry University	83,218	75,104	77,422	39,845	43,234	41,690	40,803	44,673	42,932
144		Thames Valley University		78,246	75,004	41,658	41,971	41,820	42,013	42,993	42,524
145	128	University of Oxford	87,503	87,090	87,130	36,780	41,980	39,991	37,491	45,396	42,493
146	147	č				40,955	43,614	42,442	40,955	43,614	42,442
147	129	University of Abertay Dundee				40,043	43,517	42,210	40,043	43,618	42,279
148		University of Cumbria				42,379	41,792	42,079	42,509	41,981	42,239
149		Aberystwyth University		68,531	68,230	35,748	39,046	37,831	36,819	44,383	41,877
150		Trinity University College, Carmarthen				40,012	42,802	41,287	40,012	42,802	41,287
151		University of Buckingham		53,479	53,275	36,631	40,867	38,977	37,646	43,390	41,047
152		University Campus Suffolk				40,883	40,158	40,534	40,883	40,158	40,534
153		University of Derby		65,736	65,057	38,570	39,876	39,278	38,749	41,629	40,354
154		University of Wales (central functions)				35,227		38,924	35,227		40,217
155		Institute of Cancer Research		96,258	91,931	34,730	39,348	36,823	35,785	44,785	40,033
156		UHI Millennium Institute					37,207	35,246		41,885	39,748
157		Liverpool Institute for Performing Arts				36,392	40,829	39,654	36,392	40,829	39,654
158		The Arts University College at Bournemouth				36,094	39,288	38,160	36,094	39,288	38,160
159		Writtle College				32,863	39,423	36,520	32,863	39,423	36,520
160		Scottish Agricultural College				31,678	38,375	35,805	31,678	38,375	35,805
161		Leeds College of Music					35,122	35,176		35,122	35,176
162		Conservatoire for Dance and Drama				32,600	33,765	33,168	32,600	33,765	33,168
163	164	Heythrop College				35,775	23,916	27,165	35,775	23,916	27,165
	4 - 4	Did not share data									
	154	University College Birmingham									
		Liverpool Hope University									
		London Metropolitan University									
		Total England	70,841	75,488	74,597	40,916	43,628	42,519	42,862	48,997	46,660
		Total Scotland	71,209	74,383	73,853	40,143	42,607	41,641	42,335	48,845	46,515
		Total Wales	69,462	74,949	74,260	40,155	43,220	41,994	41,511	49,053	46,313
		Total Northern Ireland	64,241	69,991	68,929	40,477	43,305	42,141	42,070	48,148	45,837
		Total UK	70,670	75,174	74,341	40,786	43,484	42,387	42,721	48,962	46,607
			.,	- ,	,		.,	/	/	.,	.,

. represents a percentage calculated on a population of 52 or fewer individuals or an average based on a population of seven or fewer.

University College Birmingham, Liverpool Hope University and London Metropolitan University would not allow Hesa to share their data publicly. (Liverpool Hope and London Met were the only omissions from last year's table.) Totals are based on all institutions.

Source: Hesa Staff Record 2008-09, Higher Education Statistics Agency

Tables compiled and audited by Grant Thornton on behalf of Times Higher Education.

## The pay data reveal that a gender gap still exists in higher education.

According to figures Statistics Agency, male academics still earn more is the fact that the on average than their female counterparts. In 2008-09, men took of £48,962 across all academic grades, while women had to settle for just £42,721 – a gap of 14 per cent. But there is some

good news. The pay gap is Business School, there narrowing slightly year on is a £36,683 gulf year. In 2007-08, women between the average collected £39.547 while salary for men and that men pocketed £45,809, for women. A spokesfrom the Higher Education which meant a pay gap of woman attributes this to 16 per cent. More notable the small number of difference at the top of the salary range is less marked. In 2008-09, home an average salary female professors earned increasing the number of an average of £70,670, female faculty, many are male professors an

average of £75,174, a

pay gap of 6 per cent.

remain. At the London

Some peculiarities

woman in senior posts. "While the London

Business School continues to be successful in recruited at junior levels, which accounts for the disparity between male and female salaries. We actively work to narrow

the gap. We routinely scrutinise faculty salaries included. This completely to ensure the school does skews gender comparison not discriminate on the

basis of gender." At the Royal College of Art, men earn almost £20,000 more than their female colleagues. A explains that the college has a total of 38 full-time wider pattern in society. staff and that it works primarily with practising artists and designers.

"As all academic staff are included in Hesa's figures, both the rector

and pro-rector are also statistics because they are both male," she says.

THE DIFFERENCE BETWEEN MEN AND WOMEN? 14 PER CENT

Ceri Goddard is chief executive of the Fawcett Society, which fights for equality in the workplace. spokeswoman for the RCA She says the figures for higher education reflect a

> years after the Equal Pay Act this is still the case. Young women may be leaving college with higher and more part-time qualifications than men, working options."

but after only four years the men's salaries take over. A large part of this is nothing to do with time out for childcare but straightforward discrimination.

"The current equality bill going through Parliament is a step in the right direction, but we need a whole package of "It's shocking that 40 measures including tougher requirements on employers, more flexible working and better paid