

Both vice-chancellors and academics enjoyed healthy pay rises in 2008-09, although they may seem a distant memory to those now feeling the pinch. Using an exclusive analysis by **Grant Thornton**, **John Morgan** and **Hannah Fearn** look at who got what in the last year of plenty



| | | | | | | | | VICE-CH | AN CELLORS' | ANNU | AL PAY AN | ID BENEFITS | . 2008-09 |
|--|---|---|--------------------|-------------------|-----------------------------------|---------------|------------------|---|-------------|----------------|--------------------------|-----------------------------------|--|
| | | | | | 2008 | -09 | | | | | | 7-08 | ., |
| Rank 08-09 Rank 07-08 | Institution | Vice-chancellor/ chief executive (Names listed may not include all post holders over the period) | Salary (£) | Benefits (£) | Total salary excluding pension | % increase | Pension (£) | % increase including pension | | Salary (£) | Benefits (\mathcal{E}) | Total salary excluding pension | Pension (£) |
| 1 32 | City University London | J. Weinberg / M. Gillies | 258,000 | 393,000 | 651,000 | 186.8 | 33,000 | 166.1 ^{1, 3} | 227 | 7,000 | | 227,000 | 30,000 |
| 2 110 | | M. Everett/S. Price | 287,000 | 250,000 | 537,000 | 210.4 | 41,000 | 193.4 ^{1, 3} | 173 | 8,000 | | 173,000 | 24,000 ¹ |
| 3 51 | , , | B. Macmillan/ E. Acton | 224,000 | 265,000 | 489,000 | 129.6 | 30,000 | 114.9 ^{1,3} | | 3,000 | | 213,000 | 28,500 |
| 4 3 | | A. Likierman | 427,000 | 100.000 | 427,000 | 17.3 | 47,000 | 15.6 ¹ 114.0 ⁴ | | ,000 | | 364,000 | 46,000 |
| 5 112 6 6 | | A. Livingston/A. Carlisle M. Grant | 204,118 303,492 | 188,000 72,698 | 392,118 376,190 | 129.5 27.3 | 23,011 28,552 | 21.8 | |),832 ,265 | 11,356 | 170,832 295,621 | 23,163 36,808 |
| 7 12 | | S. Lee/G. Hitchins | 338,000 | 23,000 | 361,000 | 30.8 | 29,000 | 33.6 ¹ | | ,000 | 19,000 | 276,000 | 16,000 |
| 8 10 | University of Liverpool | D. Bone/H. Newby | 343,000 | | 343,000 | 20.4 | 43,000 | 20.6 | | 5,000 | | 285,000 | 35,000 |
| 9 11 | | C. Snowden | 327,000 | 0 | 327,000 | 14.7 | 37,000 | 14.5 | | 5,000 | | 285,000 | 33,000 |
| 10 7 11 22 | University of Birmingham University of Salford | M. Sterling/D. Eastwood M. Harloe | 310,000 274,000 | 0 33,000 | 310,000 307,000 | 6.2 27.9 | 42,000 0 | 6.0 ¹ 27.9 | | 2,000 9,000 | 1,000 | 292,000 240,000 | 40,000 0 |
| 11 22 12 1 | University of Nottingham | C. Campbell/D. Greenaway | 300,000 | 33,000 | 307,000 | -48.7 | 8,000 | -50.6 ¹ | | 5,000 | 1,000 | 585,000 | 38,000 ^{3,4} |
| 13 24 | | A. Wathey | 206,000 | 93,251 | 299,251 | 25.7 | 27,000 | 27.9 ^{1,3} | | 5,000 | 2,000 | 238,000 | 17,000 |
| 14 2 | | R. Anderson | 292,000 | 6,000 | 298,000 | -30.5 | 41,000 | -21.5 | 370 |),000 | 59,000 | 429,000 | 3,000 ¹ |
| = 15 15 | - | S. Smith | 295,000 | 0 | 295,000 | 13.0 | 44,000 | 12.6 | | .,000 | 14.000 | 261,000 | 40,000 |
| 15 9 17 25 | | A. Gilbert J. Hood | 281,000 287,000 | 14,000 | 295,000 287,000 | 1.4 20.6 | 39,000 40,000 | 1.8 20.7 | | 7,000 8,000 | 14,000 | 291,000 238,000 | 37,000 33,000 |
| 18 14 | | N. Gorman | 283,000 | | 283,000 | 8.0 | 35,000 | 8.2 | | 2,000 | | 262,000 | 32,000 |
| 19 27 | | B. Gourley | 272,000 | | 272,000 | 15.3 | 37,000 | 14.9 | | 6,000 | | 236,000 | 33,000 |
| 20 26 | | M. Brown | 270,000 | 1,360 | 271,360 | 14.8 | 38,070 | 14.8 | | 5,000 | 1,326 | 236,326 | 33,132 |
| 21 17 22 13 | | E. Thomas | 270,000 | 1,000 | 271,000 | 8.0 | 38,000 | 8.0 | | .,000 | 7 000 | 251,000 | 35,000 |
| 22 13 22 16 | | G. Breakwell R. Trainor | 269,000 264,000 | 0 5,000 | 269,000 269,000 | 2.3 6.7 | 58,000 43,000 | 5.8 6.8 | | 5,000 7,000 | 7,000 5,000 | 263,000 252,000 | 46,000 40,000 |
| 24 20 | | M. Arthur | 253,000 | 7,000 | 260,000 | 6.6 | 55,000 | 12.5 | | ,000 | 7,000 | 244,000 | 36,000 |
| 25 42 | - | D. Latchman | 259,000 | · | 259,000 | 18.3 | 36,281 | 18.3 | 219 | ,000 | · | 219,000 | 30,628 |
| 25 18 | • | J. E. King | 249,000 | 10,000 | 259,000 | 4.0 | 50,554 | 8.3 | | ,000 | 20,000 | 249,000 | 36,931 |
| 27 1928 37 | | H. Davies D. Rice | 240,000 238,000 | 17,000 16,000 | 257,000 254,000 | 4.0 | 34,000 | 4.3 16.8 | | 0,000 2,000 | 18,000 12,000 | 247,000 224,000 | 32,000 32,000 |
| 28 3729 90 | | D. Hopkin/M. Earwicker | 238,000 | 13,000 | 253,000 | 13.4 36.0 | 45,000 33,000 | 41.6 ¹ | | 3,000 3,000 | 13,000 | 186,000 | 16,000 |
| 30 33 | · · · · · · · · · · · · · · · · · · · | J. O'Reilly | 251,000 | 10,000 | 251,000 | 10.6 | 31,000 | 10.2 | | ,000 | 0 | 227,000 | 29,000 |
| 31 21 | | M. Thorne | 239,000 | 11,000 | 250,000 | 3.7 | 33,000 | 3.7 | | ,000 | 10,000 | 241,000 | 32,000 |
| 32 44 | · · · · · · · · · · · · · · · · · · · | T. Wilson | 247,000 | 2,000 | 249,000 | 13.7 | 35,000 | 13.6 | | 7,000 | 2,000 | 219,000 | 31,000 |
| 33 30 34 40 | | M. Russell/A. Muscatelli N. Thrift | 248,000 247,084 | 0 | 248,000 247,084 | 7.8 12.0 | 35,000 33,600 | 8.0 12.1 | |),000),656 | | 230,000 220,656 | 32,000 29,621 |
| 35 60 | - | P. Gregson | 247,000 | 0 | 247,000 | 21.9 | 30,334 | 20.1 | | 2,650 | | 202,650 | 28,350 |
| 36 46 | | G. Marshall | 246,771 | | 246,771 | 13.5 | 36,732 | 13.0 | | ,513 | | 217,513 | 33,423 |
| 37 34 | · · · | A. Richard | 246,000 | | 246,000 | 8.4 | 0 | 8.4 | 227 | 7,000 | 0 | 227,000 | 0 |
| 38 49 | Institute of Education, University of London | G. Whitty | 245,031 | | 245,031 | 14.6 | 36,620 | 15.5 | 213 | 8,898 | | 213,898 | 29,980 |
| 39 35 | - | C. Brink | 245,031 244,300 | | 245,031 244,300 | 8.1 | 36,620 41,646 | 15.5 | | 5,898 5,000 | | 213,898 | 29,980 |
| 40 41 | - | J. Brooks | 241,000 | 2,000 | 243,000 | 10.5 | 30,000 | 10.1 | 218 | 3,000 | 2,000 | 220,000 | 28,000 |
| 41 108 | - | T. Wheeler | 241,333 | 0 | 241,333 | 43.3 | 34,028 | 43.4 | | 3,425 | | 168,425 | 23,618 |
| 42 28 | - | D. Grant | 241,000 | | 241,000 | 3.0 | 34,000 | 3.8 | | l,000 | 0 | 234,000 | 31,000 |
| 42 52 44 36 | | R. Kemp B. Lang/L. Richardson | 241,000 220,000 | 20,000 | 241,000 240,000 | 13.7 6.2 | 33,000 32,000 | 13.7 7.9 ¹ | | 2,000 4,000 | 12,000 | 212,000 226,000 | 29,000 26,000 |
| 45 45 | | M. McVicar | 239,000 | 20,000 | 239,000 | 9.6 | 34,000 | 9.6 | | 3,000 | 12,000 | 218,000 | 31,000 |
| 46 38 | University of Leicester | R. Burgess | 238,000 | | 238,000 | 6.3 | 47,000 | 12.2 | 224 | ,000 | | 224,000 | 30,000 |
| -46 5 | · · · · · · · · · · · · · · · · · · · | K. Burnett | 232,000 | 6,000 | 238,000 | -20.1 | 35,000 | -18.3 | |),000 | 8,000 | 298,000 | 36,000 ¹ |
| 48 50 49 61 | | D. Tidmarsh G. Henderson | 237,864 224,859 | 12,726 | 237,864 237,585 | 11.2 17.3 | 32,021 29,590 | 10.7 16.5 | | 3,843),657 | 11,851 | 213,843 202,508 | 30,033 26,883 |
| 50 4 | | M. Bichard/N. Carrington | 224,859 | 12,720 | 237,585 | -23.6 | 3,219 | -31.3^{1} | | 7,603 7,603 | 11,001 | 307,603 | 39,104 |
| 51 64 | | A. Hamnett/J. McDonald | 232,000 | 0 | 232,000 | 16.6 | 32,000 | 16.8 ¹ | | ,000 | | 199,000 | 27,000 |
| 52 53 | - | A. Langlands/P. Downes | 231,000 | 0 | 231,000 | 9.0 | 30,138 | 8.3 ¹ | | 2,000 | | 212,000 | 29,109 |
| 52 68 | | L. Ebdon | 227,000 | 4,000 | 231,000 | 17.9 | 30,000 | 17.0 | | 2,000 | 4,000 | 196,000 | 27,000 |
| 54 39 55 29 | | M. Farthing S. West | 227,000 224,583 | 0 443 | 227,000 225,026 | 2.0 -35.1 | 31,000 30,526 | 2.7 -35.5 ¹ | | 2,454 1,597 | 1,018 | 222,454 355,615 | 28,836 ¹ 49,818 ¹ |
| 56 43 | · · · | J. Finch | 224,585 | 740 | 225,020 | -35.1 | 29,000 | -35.5 | | ,000 | 1,010 | 219,000 | 29,000 |
| 57 31 | | T. O'Shea | 222,000 | 1,000 | 223,000 | -2.6 | 63,000 | 6.7 | 228 | 3,000 | 1,000 | 229,000 | 39,000 |
| E7 00 | University of Worcester | D. Green | 223,000 | 0 | 223,000 | 12.6 | 31,000 | 12.6 | | 3,000 | | 198,000 | 27,506 |
| | | 0.1// | 0.1 | ~ ~ ~ ~ ~ | 010 0 | | | | | | | 400 | 0 - 0 |
| = 57 66 = 59 81 = 59 67 | Staffordshire University | C. King M. Driscoll | 215,000 201,000 | 3,000 17,000 | 218,000 218,000 | 14.7 10.7 | 28,000 28,000 | 14.4 10.3 | | 7,000 8,000 | 3,000 14,000 | 190,000 197,000 | 25,000 26,000 |

ay and benefits packages for vicechancellors rose by more than 10 per

chancellors rose by more than 10 per cent last year as the boom times in higher cation ended with a bang.

While vice-chancellors' salaries rose in line h those for academics in 2008-09, about f of university heads also received litional benefits packages. Vice-chancellors o retired or stepped down at four titutions – City University London, the

versity of East London, the University of t Anglia and University College Falmouth – e awarded between £188,000 and £393,000 ne-off payments on top of their salaries. n 2008-09, the leaders of 152 higher

cation institutions received a total of ,311,726 in salaries and benefits, excluding sions, according to an exclusive analysis of res conducted by the accountants Grant ornton on behalf of *Times Higher Educa*-

w. That represents a 10.6 per cent rise over previous year, taking institutions' average and on their vice-chancellors to £219,156. The average salary for heads of institutions £207,318, up 6.8 per cent.

Academics saw their average salaries rise by per cent in 2008-09. The average stood at ,607 at the end of the year, according to res from the Higher Education Statistics ncy (Hesa).

Although the figures date from 2008-09, y emerge at a time when the consequences he financial crisis are being keenly felt oss higher education, with universities nning for job cuts and strikes looming on he campuses.

The number of institutions spending 00,000 or more on their vice-chancellors in al pay and benefits, excluding pensions, e from five in 2007-08 to 12 in 2008-09.

m sure that the thousands of staff ely to lose their jobs in the coming inths will be delighted to learn at six-figure pay-offs are considered e norm by some vice-chan**cellors**



Of those that made their accounts available, the institutions that spent the most on their vice-chancellors were City (£651,000), UEL (£537,000), UEA (£489,000), the London Business School (£427,000), Falmouth (£392,118) and University College London (£376,190).

City budgeted to pay Malcolm Gillies \pounds 393,000 as part of a "compromise agreement", in addition to his \pounds 258,000 salary, when he resigned after a dispute with the board over governance. He was later appointed vice-chancellor of London Metropolitan University.

UEL paid Martin Everett £250,000 after he resigned following a board investigation into his leadership in spring 2009.

UEA spent £265,000 on "additional pensionable service" for Bill Macmillan after he took early retirement following a period of sick leave.

At Falmouth, Alan Livingston benefited from a £188,000 "pension enhancement" in the year of his retirement.

At UCL, Malcolm Grant's £72,698 benefits package – on top of his £303,492 salary – included £12,000 for a service charge on his flat and a £20,000 payment to reflect his "contribution to UCL's outstanding performance".

Across the sector, there were a number of cases where the leader's post was occupied by more than one individual and occasions where one-off payments were made to individuals, including those retiring or stepping down.

The figures listed in the table should be understood as the cost of the office holder or holders, rather than as the basic salary of an individual. Grant Thornton compiled the figures from the accounts made available by 152 institutions.

According to the Hesa data, the highest average salaries for academics were at the London Business School (£146,459), the Royal College of Music (£58,846), City (£57,309) and the London School of Economics (£57,147).

The data also suggest that the pay gap between research-intensive universities and post-1992 institutions is narrowing.

In reading the figures on vice-chancellors' and academics' pay presented here, it's worth bearing in mind that they are from a year that saw a 5 per cent salary increase for those on the national pay spine. Employers also stress that the "majority of HE staff" enjoyed an additional 3 per cent increment as well.

Since then, as everyone knows, the financial climate has soured, a change reflected in the national pay award of 0.5 per cent for 2009-10. Negotiations between unions and employers on next year's settlement are likely to be tense and difficult.

owever, vice-chancellors are not on the national pay spine, instead having their pay decided by the remuneration committees of institutions' governing bodies.

Sally Hunt, general secretary of the University and College Union, said: "Hiding behind remuneration committees is not good enough when they are not required to publicly explain their reasoning.

"The salary bump-ups and massive pension

| | | | | | | | | VICE-CH | AN CELLORS' ANN | IUAL PAY A | ND BENEFITS | 5, 2008-09 |
|---------------------------------------|--|--|--------------------|------------------|-----------------------------------|--------------|------------------|---------------------------------|--------------------|--------------|------------------------------|-------------------------------|
| | | ilor/ tive ed may all s over | | | 2008 uoisua | -09 | | ension | | | 07-08 Joension | |
| kank 08-09 Rank 07-08 | Institution | Vice-chancellor, chief executive (Names listed m not include all post holders ove the period) | Salary (£) | Benefits (£) | Total salary excluding pension | % increase | Pension (£) | % increase including pension | Salary (£) | Benefits (£) | Total salary excluding po | Pension (£) |
| 61 57 | De Montfort University | P. Tasker | 216,000 | | 216,000 | 4.9 | 29,000 | 9.9 | 206,000 |) | 206,000 | 17,000 |
| 61 79 | · · · · | P. Jones | 215,000 | 1,000 | 216,000 | 13.1 | 30,000 | 12.8 | 190,000 | | 191,000 | 27,000 |
| 63 7864 83 | , , | C. Hallett R. M. Jones | 213,000 214,200 | 2,000 0 | 215,000 214,200 | 12.0 13.0 | 30,000 19,800 | 11.9 8.3 | 190,000 189,500 | | 192,000 189,500 | 27,000 26,500 |
| | Lancaster University | P. Wellings | 214,200 | 0 | 214,200 | 9.7 | 27,000 | 9.5 | 195,000 | | 195,000 | 25,000 |
| 65 65 | - | R. Barnett | 190,000 | 24,000 | 214,000 | 8.1 | 29,000 | 8.0 | 174,000 | | 198,000 | 27,000 |
| 67 9268 72 | University of Hull Goldsmiths, University of London | D. Drewry/C. Pistorius G. Crossick | 213,000 212,000 | 0 | 213,000 212,000 | 14.5 9.3 | 29,799 30,000 | 14.5 10.0 | 186,000 194,000 | | 186,000 194,000 | 26,087 26,000 |
| 68 55 | · · · · | Q. McKellar | 194,000 | 18,000 | 212,000 | 2.4 | 27,000 | 2.6 | 183,000 | | 207,000 | 26,000 |
| 70 80 | University of Abertay Dundee | B. King | 211,000 | 0 | 211,000 | 10.5 | 26,000 | 9.2 | 191,000 |) | 191,000 | 26,000 |
| 70 23 | | B. Wakeham B. Cantor | 211,000 | 6 380 | 211,000 | -11.7 8.4 | 42,550 | -5.9 | 239,000 | | 239,000 | 30,379 |
| 72 71 73 98 | | B. Cantor S. Pearce | 204,416 210,000 | 6,380 | 210,796 210,000 | 8.4 | 37,739 29,400 | 12.3 16.7 | 191,905 180,000 | | 194,375 180,000 | 26,867 25,200 |
| 74 56 | Brunel University | C. Jenks | 209,000 | | 209,000 | 1.5 | 29,000 | 2.6 | 206,000 |) | 206,000 | 26,000 |
| 74 86 | | M. Cleary | 209,000 | 0 | 209,000 | 11.8 | 24,569 | 11.7 | 187,000 | | 187,000 | 22,186 |
| 74 59 77 63 | · · · · · · · · · · · · · · · · · · · | G. Petts S. Newstead/W. Purcell | 209,000 207,400 | 0 605 | 209,000 208,005 | 2.0 3.8 | 28,000 28,115 | 2.6 6.4 | 205,000 183,000 | | 205,000 200,397 | 26,000 21,507 ¹ |
| 78 95 | | C. Higgins | 208,000 | 000 | 208,000 | 13.0 | 29,000 | 12.9 | 184,000 | | 184,000 | 26,000 |
| 78 113 | | S. Chapman | 199,000 | 9,000 | 208,000 | 23.8 | 40,000 | 27.8 | 160,000 | | 168,000 | 26,000 |
| 80 93 81 75 | - | D. Chiddick P. Scott | 206,000 205,000 | | 206,000 205,000 | 10.8 6.2 | 28,000 24,000 | 10.9 9.6 | 186,000 193,000 | | 186,000 193,000 | 25,000 16,000 |
| 31 73 | | W. McKelvey | 205,000 | | 205,000 | 5.7 | 10,239 | 6.2 | 194,000 | | 194,000 | 8,707 |
| 81 82 | University of the West of Scotland | S. McDaid | 205,000 | | 205,000 | 7.9 | 28,660 | 8.4 | 190,000 |) | 190,000 | 25,650 |
| 81 77 | | P. Curran J. Cater | 203,000 202,000 | 2,000 | 205,000 205,000 | 6.8 15.2 | 28,000 27,000 | 6.4 14.3 | 190,000 175,000 | | 192,000 178,000 | 27,000 25,000 |
| 81 100 86 94 | | J. Crampton | 202,000 | 3,000 4,065 | 205,000 | 10.5 | 28,000 | 14.5 | 175,000 | | 184,657 | 25,000 |
| 87 47 | Queen Mary, University of London | A. Smith/P. Ogden | 204,000 | / | 204,000 | -5.6 | 28,466 | -5.6 ¹ | 208,000 | 8,000 | 216,000 | 30,287 |
| 88 54 | | P. Rigby | 202,000 | 0 | 202,000 | -3.3 | 28,000 | -3.0 | 209,000 | | 209,000 | 28,000 |
| 89 102 90 58 | - | R. B. Davies C. Gipps | 197,000 200,184 | 4,000 0 | 201,000 200,184 | 13.6 6.9 | 27,000 27,816 | 14.0 7.0 | 173,000 187,281 | | 177,000 187,281 | 23,000 25,719 |
| 91 76 | | G. Upton/J. Beer | 200,000 | • | 200,000 | 3.6 | 28,000 | 3.6 ¹ | 193,000 | | 193,000 | 27,000 ¹ |
| 92 74 | | T. Blackstone | 196,560 | 2,888 | 199,448 | 3.0 | 27,539 | 7.5 | 190,688 | | 193,576 | 17,485 |
| 93 88 94 89 | | M. Atkins J. Coyne | 198,910 197,792 | 0 | 198,910 197,792 | 6.6 6.1 | 27,847 22,330 | 6.6 4.3 | 186,606 186,402 | | 186,606 186,402 | 26,125 24,675 |
| 95 87 | | J. Craven | 196,000 | 0 | 196,000 | 4.8 | 16,864 | 4.8 | 187,000 | | 187,000 | 16,118 |
| 96 109 | | D. Halton | 195,000 | 0 | 195,000 | 11.4 | 27,402 | 14.5 | 175,000 |) | 175,000 | 19,157 |
| 96 99 96 70 | | P. Fidler | 185,000 | 10,000 | 195,000 | 8.9 | 0 | 7.7 | 170,000 | | 179,000 195,000 | 2,000 |
| 96 70 99 96 | - | R. A. Cryan A. Chapman | 171,000 175,625 | 24,000 17,859 | 195,000 193,484 | 0.0 5.6 | 24,000 16,932 | 0.0 1.8 | 195,000 167,741 | | 195,000 | 24,000 23,484 |
| 00 144 | University of Wales, Lampeter | R. Pearce | 193,033 | 0 | 193,033 | 58.4 | 3,549 | -33.3 ¹ | 121,901 | | 121,901 | 172,901 ⁴ |
| 01 85 | - | D. Melville/J. Goodfellow | 193,000 | 0 | 193,000 | 2.7 | 27,000 | 2.8 | 188,000 | | 188,000 | 26,000 |
| 02 105 02 62 | | M. Wright P. O'Prey | 192,000 191,000 | 1,000 | 192,000 192,000 | 9.4 -4.5 | 27,000 26,000 | 9.5 -2.7 | 175,478 156,000 | | 175,478 201,000 | 24,494 23,000 ³ |
| .02 8 | · · · · · · | P. John | 190,000 | 2,000 | 192,000 | -34.0 | 22,000 | -34.2 | 287,000 | 4,000 | 291,000 | 34,000 ¹ |
| 05 117 | . , | V. Gore | 191,278 | 0.000 | 191,278 | 19.5 | 26,970 | 24.2 | 160,021 | | 160,021 | 15,712 |
| 06 101 07 115 | | J. Stringer P. Webley | 189,000 190,363 | 2,000 | 191,000 190,363 | 7.9 17.3 | 26,000 26,651 | 8.0 17.3 | 176,000 162,335 | | 177,000 162,335 | 24,000 22,727 |
| 08 104 | | M. Pittilo | 190,303 | 1,639 | 190,303 | 6.5 | 20,031 | 7.8 | 175,000 | | 176,474 | 16,785 |
| 09 106 | Glyndwr University | M. Scott | 175,000 | 11,183 | 186,183 | 6.3 | 24,975 | 6.4 | 165,000 | 10,133 | 175,133 | 23,265 |
| 10 107 | | F. Morgan P. Gillios | 167,000 | 19,000 | 186,000 | 6.3 3 7 | 26,000 | 6.5 | 156,000 | | 175,000 | 24,000 |
| 11 84 12 91 | č , | P. Gillies C. Riordan | 181,000 181,000 | 1,000 0 | 182,000 181,000 | -3.7 -2.7 | 25,000 27,510 | -2.4 -2.1 | 188,000 186,000 | | 189,000 186,000 | 23,000 27,091 ¹ |
| 12 114 | University of Bolton | G. Holmes | 178,500 | 2,500 | 181,000 | 8.2 | 25,200 | 8.8 | 157,500 | 9,800 | 167,300 | 22,200 |
| 14 111 | · · | A. Tate | 142,000 | 34,000 | 176,000 | 2.9 | 22,651 | 3.1 ² | 136,000 | | 171,000 | 21,720 |
| 15 126 15 118 | | J. Hemingway P. Thompson | 175,000 175,000 | | 175,000 175,000 | 16.7 9.4 | 25,000 | 17.0 -9.8 | 150,000 160,000 | | 150,000 160,000 | 21,000 34,000 |
| 17 121 | , , | G. Davies | 161,000 | 11,000 | 172,000 | 9.4 8.2 | 0 | -9.8 | 147,000 | | 159,000 | 34,000 |
| 118 116 | Courtauld Institute of Art | D. Swallow | 171,000 | | 171,000 | 6.2 | 24,000 | 6.6 | 161,000 |) | 161,000 | 22,000 |
| 118 127 | , | A. Cohen D. Willcocks | 162,000 | 9,000 | 171,000 | 14.0 6.3 | 23,000 | 13.5 ³ 6.3 | 150,000 160,000 | | 150,000 | 21,000 22,560 |
| 170 113 | York St John University | D. Willcocks | 170,000 | 0 | 170,000 | 0.3 | 23,970 | 0.5 | 100,000 | | 160,000 | 22,500 |

efits for vice-chancellors on the way out ke it difficult for anyone to have any fidence in the system...I am sure that the usands of staff likely to lose their jobs in coming months will be delighted to learn t six-figure pay-offs are considered the m by some vice-chancellors. Similar lements for them and an assurance that re is not one rule for them and one for the t will soften the crushing blow of undancy."

Alex Haslam, professor of social and anisational psychology at the University of eter, has previously led research showing t institutions with a wide disparity between pay of vice-chancellors and other staff are ly to drift down the league tables that rank versities.

He says the research showed that "the more evenly rewards are apportioned, the worse organisation in question performs in the ure. Accordingly, the more that universities at leaders as superheroes (and reward them ordingly), the more their future performe is compromised. By the same token, the re that leaders display the same restraint t they urge in their staff, the more likely y are to secure the confidence and owership of those staff.

'Given the choppy waters that the sector is w entering, this wisdom seems particularly rth heeding at the present time. Indeed, we uld be particularly concerned for the spects of those institutions that ignore it." A spokeswoman for the Committee of iversity Chairs (CUC), which represents the ds of governing bodies, says: "The average rease awarded to vice-chancellors in 2008broadly reflects the high award for all staff he end of what was a generous three-year lement."

She adds: "From the CUC's own researches, can report that considerable restraint was rcised by universities' governing bodies ween 2009 and 2010 in setting vicencellors' pay, with a substantially lower rage increase reported, reflecting the nged economic climate. Our analysis of r increases shows that the average increase alary was 1.9 per cent between 2008-09 l 2009-10. This compares with a total pay rease of up to 3.5 per cent for staff erally for 2009-10, comprising a pay lement of 0.5 per cent plus an incremental of 3 per cent."

A spokesman for the Universities and lleges Employers Association (Ucea) says rise for vice-chancellors is in line with that the rest of staff in higher education. 'Ucea's own research looking at the actual ury increases received by heads of instituns in 2008-09 shows a median increase of per cent, broadly in line with the more n 8 per cent received by the majority of her education staff for that same period. 'Ucea's figure is based on a comparison he reported remuneration increases of the B heads of institution who remained in post r the period," he says.

"Nearly two years have passed since ese 2008-09 increases, and it is no surprise at the 2009-10 remuneration figures for th staff and heads of institutions reflect



The more that leaders display the same restraint that they urge in their staff, the more likely they are to secure the followership of those staff

the need for sector sustainability."

The spokesman concludes: "Feedback from institutions where the outcome of 2009-10 pay reviews have been finalised show that 70 per cent of heads of institutions are either receiving no increase at all or 0.5 per cent."

The highest total for spending on a vicechancellor in 2008-09 was recorded at City, which budgeted to pay Gillies $\pounds 651,000$. That was a rise of 186.8 per cent over City's spending on the vice-chancellor in the previous year.

A City spokesman says: "The salary paid to former vice-chancellor Malcolm Gillies is in line with that of vice-chancellors at similarsized universities.

"On 23 July 2009, Gillies and the university took the mutual and amicable decision that Gillies should step down, with both parties putting the interests of the university first. For the purposes of the 2008-09 annual accounts, an estimate was made of the sum to be paid to Gillies as part of the compromise agreement, and this is included in the annual accounts figure of £651,000. The agreement included a duty on Gillies to mitigate this payment. The 2009-10 accounts will be adjusted, as a significant part of the provision will not be required as Gillies took up the position of vicechancellor of London Metropolitan University from 23 January 2010."

The second-largest package for a vicechancellor was at UEL, where Everett was paid £250,00 on top of his salary of £287,000 after stepping down following an investigation into his leadership in 2009. That was a rise of 210.4 per cent on its spending on the vicechancellor post in 2007-08.

A spokeswoman for UEL said: "During 2008-09 the substantive vice-chancellor was replaced by an acting vice chancellor. Both

| | | | | | | | | VICE-CH | IAN CEL | LORS' ANNU | | | S, 2008-09 | post ann time |
|----------------------------------|---|---|------------|--------------|-----------------------------------|------------|-------------|------------------------------|---------|--------------|--------------|-----------------------------------|---------------------|-------------------------------------|
| | | | | | 2008 | 3-09 | | | | | 20 | 07-08 | | - UIII0 - " |
| Rank 08-09 Rank 07-08 | Institution | Vice-chancellor/ chief executive (Names listed may not include all post holders over the period) | Salary (£) | Benefits (£) | Total salary excluding pension | % increase | Pension (£) | % increase including pension | | Salary (£) | Benefits (£) | Total salary excluding pension | Pension (£) | vice fina requ com orga |
| 121 139 | Trinity University College, Carmarthen | M. Hughes | 155,008 | 13,850 | 168,858 | 29.9 | 22,097 | 28.4 | | 116,973 | 13,051 | 130,024 | 18,695 | com |
| = 122 123 | | R. Farwell | 168,000 | 10,000 | 168,000 | 9.8 | 22,000 | 9.8 | | 153,000 | 10,001 | 153,000 | 20,000 | U |
| = 122 120 | | P. Kopelman | 168,000 | | 168,000 | 5.7 | 32,000 | 13.0 ² | | 159,000 | | 159,000 | 18,000 ² | Ma |
| 124 128 | | R. Cormack | 164,961 | 2,880 | 167,841 | 12.8 | 22,783 | 12.7 | | 145,979 | 2,799 | 148,778 | 20,437 | vice |
| 125 124 | | G. Pillay | 165,097 | 2,000 | 165,097 | 9.0 | 22,396 | 9.0 | | 151,514 | 1, | 151,514 | 20,480 | aca |
| 126 130 | , | J. Carter | 164,434 | 0 | 164,434 | 11.8 | 22,020 | 11.4 | | 147,098 | | 147,098 | 20,300 | uni |
| | Royal Academy of Music | J. Freeman-Attwood | 139,235 | 24,164 | 163,399 | -12.8 | 31,375 | -26.4 | | 163,214 | 24,215 | 187,429 | 77,322 ² | 129 |
| 128 143 | | G. Henderson | 162,000 | 1,000 | 163,000 | 30.4 | 23,000 | 30.1 | | 124,000 | 1,000 | 125,000 | 18,000 | cha |
| 129 135 | - | R. Baker | 162,500 | | 162,500 | 18.0 | 1,984 | 6.4 | | 137,658 | | 137,658 | 17,004 | |
| 130 131 | University of Chichester | P. Robinson/R. Baker | 161,335 | 0 | | 11.3 | 22,587 | 11.3 | | 144,921 | | 144,921 | 20,289 | pur |
| 131 125 | | N. Lloyd | 161,000 | | 161,000 | 6.6 | 23,000 | 7.0 | | 151,000 | 0 | 151,000 | 21,000 | of t |
| 132 140 | London School of Hygiene & Tropical Medicine University for the Creative Arts | A. Haines | 158,000 | 0 | 158,000 | 21.5 | 32,551 | 20.3 ² | | 130,000 | 640 | 130,000 | 28,454 ² | reco reti |
| 133 140 134 133 | - | E. Thomas | 156,818 | 0 | 156,818 | 29.0 | 19,828 | 29.2 | | 120,895 | 649 | 121,544 | 15,222 | to t mis |
| 134 155 | University of London | A Smith | 154 501 | | 154,501 | 10.2 | 10 526 | 10.2 | | 140,019 | | 140,019 | 16,937 | his |
| 125 120 | | A. Smith | 154,501 | | 154,501 | 10.3 | 18,536 | 10.2 | | 140,019 | | 140,019 | 10,937 | mis , |
| 135 129 | University College Plymouth St Mark & St John | D. Baker/M. Noble | 153,975 | 0 | 153,975 | 4.4 | 20,785 | 5.0 | | 147,461 | | 147,461 | 19,003 | fou |
| 136 126 | University of Wales, Newport | P. Noyes | 150,000 | 1,000 | 153,975 | 4.4 | 20,785 | 11.0 | | 135,000 | 1,000 | 136,000 | 19,003 | spe |
| 130 130 137 138 | | W. Jones/D. Llewellyn | 137,972 | 12,474 | 151,000 | 12.2 | 20,819 | 12.4 | | 122,642 | 11,448 | 134,090 | 18,256 | off |
| 138 132 | | D. Warner | 136,000 | 13,000 | 149,000 | 4.2 | 21,000 | 5.6 | | 122,042 | 15,000 | 143,000 | 18,200 | on |
| 139 137 | | S. Bartholomew | 142,000 | 6,896 | 148,896 | 9.7 | 20,022 | 9.7 | | 130,032 | 5,681 | 135,713 | 18,335 | toc |
| 140 148 | | S. Reid | 138,000 | 0,000 | 138,000 | 17.9 | 21,000 | 16.9 ³ | | 117,000 | 5,001 | 117,000 | 19,000 | pre |
| | St Mary's University College, | 0.11010 | 100,000 | | 100,000 | 11.5 | 21,000 | 10.5 | | 117,000 | | 117,000 | 13,000 | |
| | Twickenham | A. Naylor | 132,000 | 3,000 | 135,000 | 4.7 | 19,000 | 4.8 | | 126,000 | 3,000 | 129,000 | 18,000 | lea |
| 142 145 | | P. Taylor | 130,000 | 3,000 | 130,000 | 6.9 | 18,330 | 7.5 | | 120,000 | 0,000 | 123,000 | 16,441 | as |
| 143 150 | | C. Gaskell | 126,516 | | 126,516 | 10.2 | 16,524 | 10.7 | | 114,762 | | 114,762 | 14,460 | dea |
| 144 142 | | C. Lawson | 124,537 | 1,609 | 126,146 | 0.3 | 18,721 | 1.2 | | 124,537 | 1,212 | 125,749 | 17,435 | , acc |
| 145 153 | | M. Robinson | 114,910 | 5,304 | 120,214 | 9.4 | 16,202 | 9.3 | | 105,788 | 4,068 | 109,856 | 14,916 | Un £39 |
| 146 151 | Norwich University College of the Arts | | 119,154 | 1,045 | 120,199 | 6.6 | 16,801 | 6.6 ¹ | | 112,000 | 746 | 112,746 | 15,792 | |
| | Royal Scottish Academy of Music and Drama | J. Wallace | 117,000 | 2,010 | 117,000 | 4.5 | 16,000 | 4.7 | | 112,000 | 110 | 112,000 | 15,000 | Pa |
| 148 154 | Writtle College | D. Butcher | 111,000 | 1,000 | 112,000 | 6.7 | 15,000 | 5.8 | | 104,000 | 1,000 | 105,000 | 15,000 | |
| | Leeds Trinity University College | F. Bridge | 111,607 | _, | 111,607 | 6.5 | 15,738 | 6.5 | | 104,810 | ., | 104,810 | 14,778 | an |
| | Liverpool Institute for Performing Arts | | 110,414 | | 110,414 | 7.8 | 15,568 | 7.8 | | 102,457 | | 102,457 | 14,446 | ca |
| | Royal Northern College of Music | E. Gregson/J. Stockdale | 108,000 | | 108,000 | -35.3 | 14,000 | -35.4 ¹ | | 165,000 | 2,000 | 167,000 | 22,000 | |
| | Rose Bruford College | A. Pearce | 106,423 | 1,527 | 107,950 | -6.5 | 15,006 | -6.3 ¹ | | 112,000 | 3,485 | 115,485 | 15,792 | UK |
| | Average salary for head of institution | | 207,318 | | 219,156 | | | | | | , | | | live |
| | Total | | 31,512,380 | 1,799,346 | 33,311,726 | 10.6 | 4,177,575 | 10.0 | | 29,496,111 | 620,203 | 30,116,314 | 3,976,721 | |
| | | | ,, | , , | | | , ., | | | ,, -- | , | ,, | ,, | |

Accounts were not available for London Metropolitan University, the University of Cumbria and the University of Gloucestershire Accounts for University College Birmingham and the Edinburgh College of Art were made available too late to be included in the table Notes

1 Includes cost of more than one office holder during the year

2 Excludes payments not funded by institution

3 Includes exceptional payments, eg, compensation for loss of office, early retirement, backdated payments etc

4 Includes payments in respect of pension enhancements

Tables compiled and audited by Grant Thornton strictly from the accounts signed off by institutions on behalf of Times Higher Education.

t holders were paid on the basis of an ual salary of £182,000. For a period of e the two posts were overlapping. 'For the purpose of your league table the e-chancellor annual salary for the 2008-09 ancial year was £182,000.

'Heads of institutions' pay reflects the skills uired and demands involved in leading nplex, successful, multimillion-pound anisations. They operate in a global market. 'A sum of £250,000 was paid as npensation for loss of office."

UEA had the third-highest package. cmillan took early retirement from the e-chancellorship at the end of the 2008-09 demic year after a period of sick leave. The versity spent £489,000 on him, a rise of 0.6 per cent on its spending on the vicencellor in the previous year.

A UEA spokeswoman says: "The university chased, by way of a lump-sum contribution 5265,000, additional pensionable service, ognising his retirement before normal rement age. This is not a payment of salary he vice-chancellor, and it would be leading to use it in any comparison with salary figure for 2008."

The London Business School had the rth-highest executive reward package, nding £427,000 on the holders of its dean's ce in 2008-09, an increase of 17.3 per cent the previous year. Sir Andrew Likierman k over from Robin Buchanan, who became sident, during that year.

A spokeswoman says the changeover in dership "resulted in some additional costs", 'effectively there were two salaries from the n's office".

The fifth-largest package was paid by versity College Falmouth. It spent 92,118 on Alan Livingston in the year he

y reflects what it takes to attract d retain individuals of sufficient ibre and experience to ensure universities continue to transform es and remain world leaders



retired as rector after 22 years' service. That represented a rise of 129.5 per cent on executive recompense over the previous year.

A Falmouth spokeswoman says: "The final salary and pension entitlement of £392,118 comprises Livingston's annual salary of £164,781; performance-related pay of £18,837 for 2007-08; performance-related pay of £20,500 for 2008-09 (which because of his retirement date are both accounted for in the 2008-09 financial year) and a pension enhancement of £188,000 that was negotiated with the board of governors in 2000 as part of his contract of employment. This £188,000 was budgeted for annually over eight years and the total became payable at his retirement."

University College London laid out the sixth-biggest executive package on its provost, Malcolm Grant. It spent £376,190, including £72,698 in benefits, a rise of 27.3 per cent on the previous year. On the benefits, a UCL spokesman says £40,000 consisted of pension contributions, £12,000 related to a service charge on Grant's flat and £20,000 was "a non-pensionable lump-sum payment (rather than an increase in base salary) to reflect the provost's contribution to UCL's outstanding performance during the year".

The spokesman adds: "The decisions taken around the provost's salary in the period reported reflected a strong period of growth for UCL and pre-dated the current financial crisis. The provost, along with the university's senior management team, has agreed to forgo a discretionary pay rise for the coming year.

"It is important to note also a significant difference in the way the provost's pay is reported in comparison with that of other vice-chancellors. In the period reflected in this table, the provost was outside the Universities Superannuation Scheme (USS), and therefore the pension contributions for the provost formed part of the salary listed for him, which was not the case for vice-chancellors who were in the USS."

The average pension contribution made by institutions for vice-chancellors was $\pounds 27,484$.

The biggest contribution reported, aside from those retiring, was £63,000, which the University of Edinburgh paid for Sir Timothy O'Shea. An Edinburgh spokesman says: "This figure includes a one-off adjustment of £15,000. This brings into line the principal's pensionable salary with his length of service in the sector."

Nicola Dandridge, chief executive of Universities UK, says the pay packages "reflect what it takes to attract, retain and reward individuals of sufficient calibre, experience and talent to ensure that UK universities continue to contribute to our economic recovery, transform lives and remain world leaders".

She adds: "Salaries of university heads in the UK are comparable to those in competitor countries and are also in line with remuneration packages for directors and chief executives of public and private organisations of a similar size."

Comparing the average salaries and benefits packages for the different mission groups shows that vice-chancellors' pay varies widely between different types of institution.

The average total salary and benefits package, excluding pensions, was £270,579

AVERAGE SALARY OF FULL-TIME ACADEMIC STAFF, 2008-09

| | | | | Professors (£) |) | No | t professors (| (£) | All full-ti | ne academic | staff (£) |
|----------|-------|---|------------|----------------|------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 08-09 | 07-08 | Institution | Female | Male | All | Female | Male | All | Female | Male | All |
| 1 | | London Business School | | 192,480 | 190,409 | 104,584 | 122,936 | 116,919 | 118,767 | 155,450 | 146,459 |
| 2 | | Royal College of Music | | | | | 62,718 | 58,952 | | 61,990 | 58,846 |
| 3 | | City University London | 73,995 | 90,552 | 86,721 | 49,036 | 50,418 | 49,763 | 51,813 | 61,366 | 57,309 |
| 4 | 3 | London School of Economics | 83,673 | 87,924 | 86,834 | 44,179 | 50,358 | 47,926 | 50,825 | 60,720 | 57,147 |
| 5 | | Royal College of Art | | 72,796 | 69,260 | 42,997 | 50,292 | 45,915 | 46,469 | 64,612 | 56,973 |
| 6 | 102 | Royal Academy of Music | | | | | 50,381 | 48,335 | | 57,366 | 54,610 |
| 7 | | University of the Arts, London | 64,500 | | 65,121 | 53,847 | 53,981 | 53,922 | 54,933 | 54,280 | 54,582 |
| 8 | | Institute of Education, University of London | 77,550 | 86,293 | 82,194 | 43,642 | 47,146 | 44,890 | 49,921 | 59,585 | 53,765 |
| 9 | | University of London (institutes and activities) | | 70,758 | 72,495 | 41,430 | 46,017 | 44,085 | 47,624 | 53,387 | 51,188 |
| 10 | | Queen Mary, University of London | 76,602 | 78,341 | 77,952 | 41,280 | 45,973 | 44,048 | 45,652 | 54,209 | 51,028 |
| 11 | | | 72,984 | 82,031 | 80,363 | 41,954 | 44,749 | 43,765 | 45,449 | 53,465 | 50,904 |
| 12 | | | | | | 46,819 | | 46,123 | 49,046 | 53,385 | 50,692 |
| 13 | | University of Westminster | 61,968 | 62,077 | 62,049 | 47,937 | 50,197 | 49,267 | 48,611 | 51,282 | 50,212 |
| 14 | | The Open University | 73,815 | 71,367 | 72,248 | 45,472 | 45,980 | 45,735 | 49,149 | 50,996 | 50,143 |
| 15 | | Goldsmiths, University of London | 64,163 | 66,052 | 65,502 | 46,046 | 45,967 | 46,004 | 48,602 | 51,263 | 50,107 |
| 16 | | University College London | 76,346 | 82,720 | 81,588 | 41,225 | 44,888 | 43,308 | 44,085 | 53,871 | 50,088 |
| 17 | | King's College London | 74,818 | 81,268 | 79,894 | 40,981 | 48,391 | 44,613 | 43,300 | 55,636 | 49,893 |
| 18 | 7 | Cranfield University | · · · | 81,741 | 81,542 | 39,664 | 43,835 | 43,014 | 42,328 | 51,167 | 49,621 |
| 19 | | | | 84,743 | 84,112 | 42,830 | 47,909 | 44,929 | 43,621 | 56,197 | 49,539 |
| 20 | | Edinburgh College of Art | | | 55,317 | 41,544 | 52,706 | 48,590 | 43,374 | 52,953 | 49,465 |
| 21 | | University of Liverpool | 77,872 | 81,747 | 81,227 | 40,662 | 43,991 | 42,720 | 43,231 | 52,604 | 49,429 |
| 22 | | Ravensbourne College | · | · | · | | 43,208 | 45,616 | | 48,359 | 49,392 |
| 23 | 33 | Aston University | 86,662 | 85,302 | 85,587 | 40,344 | 42,507 | 41,742 | 45,222 | 50,892 | 49,023 |
| 24 | 56 | University of Brighton | 60,146 | 69,036 | 66,171 | 46,145 | 48,462 | 47,407 | 47,013 | 50,604 | 49,010 |
| 25 | 39 | Norwich University College of the Arts | | | | | 45,683 | 48,971 | | 45,683 | 48,971 |
| 26 | 84 | Soas, University of London | 63,485 | 65,183 | 64,909 | 43,222 | 46,430 | 44,994 | 44,871 | 51,526 | 48,923 |
| 27 | 132 | University for the Creative Arts | | | 68,306 | 46,604 | 47,875 | 47,427 | 48,883 | 48,850 | 48,862 |
| 28 | 14 | Imperial College London | 83,226 | 86,526 | 86,131 | 39,610 | 42,733 | 41,705 | 42,416 | 51,450 | 48,779 |
| 29 | 13 | Royal Holloway, University of London | 64,108 | 70,331 | 68,992 | 40,360 | 42,330 | 41,567 | 44,284 | 51,104 | 48,771 |
| 30 | | Cardiff University | 79,001 | 82,492 | 82,071 | 39,658 | 43,530 | 41,956 | 41,892 | 52,536 | 48,722 |
| 31 | | London School of Hygiene & Tropical Medicine | 74,623 | 80,971 | 78,672 | 41,923 | 46,662 | 43,835 | 44,857 | 53,676 | 48,703 |
| 32 | | University of Sussex | 69,914 | 69,207 | 69,360 | 42,743 | 45,389 | 44,391 | 45,554 | 50,212 | 48,580 |
| 33 | | University of Glasgow | 70,477 | 74,326 | 73,683 | 39,946 | 43,423 | 42,065 | 42,983 | 51,482 | 48,553 |
| =34 | | University of Bradford | 63,847 | 65,486 | 65,028 | 44,106 | 45,939 | 45,273 | 46,681 | 49,483 | 48,503 |
| =34 | | University of Kent | 79,838 | 71,550 | 72,810 | 40,699 | 44,218 | 42,905 | 44,056 | 50,712 | 48,503 |
| 36 | | University of Essex | 68,618 | 72,451 | 71,599 | 40,653 | 43,240 | 42,271 | 44,482 | 50,529 | 48,459 |
| 37 | | University of Salford | 67,590 | 67,270 | 67,336 | 45,328 | 45,792 | 45,588 | 46,792 | 49,558 | 48,428 |
| 38 | | St Mary's University College, Belfast | | | | 46,502 | 49,714 | 48,254 | 46,502 | 49,714 | 48,254 |
| 39 | | Brunel University | 68,380 | 70,364 | 69,973 | 42,199 | 44,152 | 43,487 | 44,966 | 49,374 | 47,980 |
| 40 | | University of Leicester | 68,269 | 78,455 | 77,023 | 39,133 | 43,645 | 41,893 | 41,161 | 51,479 | 47,910 |
| 41 42 | | Royal Veterinary College, University of London | 71,549 | 85,797 | 84,210 | 39,469 | 45,153 | 41,956 | 41,098 | 54,475 | 47,666 |
| 42 | | Keele University Royal Northern College of Music | | 67,203 | 68,095 | 40,984 41,972 | 45,363 49,156 | 43,180 46,282 | 43,459 | 50,899 49,573 | 47,575 47,372 |
| 43 | | Glasgow School of Art | | | | 41,972 | 49,150 | 40,282 | 44,170 43,752 | 49,575 | 47,312 |
| 44 | | University of Birmingham | 73,726 | 77,795 | 77,138 | 39,609 | 40,498 | 41,856 | 43,752 | 49,813 | 47,318 |
| 46 | | University of Chichester | | | | 46,378 | 46,486 | 46,440 | 46,378 | 47,935 | 47,287 |
| 47 | | Lancaster University | 70,488 | 73,358 | 72,732 | 39,810 | 40,480 | 40,440 | 44,703 | 48,299 | 47,266 |
| 48 | | University of Strathclyde | 72,836 | 74,673 | 74,445 | 40,594 | 41,906 | 41,459 | 42,828 | 48,886 | 47,045 |
| 49 | | | 71,189 | 75,233 | 74,600 | 39,108 | 42,593 | 41,262 | 41,648 | 49,852 | 47,039 |
| 50 | | · · · | 62,814 | 65,417 | 64,658 | 44,498 | 46,146 | 45,367 | 45,477 | 48,256 | 46,985 |
| 51 | | Loughborough University | 67,336 | 74,329 | 73,235 | 38,721 | 41,555 | 40,682 | 41,833 | 48,974 | 46,984 |
| 52 | | Heriot-Watt University | 70,147 | 70,424 | 70,399 | 39,897 | 41,357 | 41,017 | 42,550 | 48,070 | 46,946 |
| 53 | | Newcastle University | 69,830 | 74,434 | 73,568 | 37,572 | 42,022 | 40,335 | 41,095 | 49,939 | 46,921 |
| 54 | 48 | University of Dundee | 78,699 | 78,396 | 78,463 | 38,988 | 43,517 | 41,595 | 42,197 | 49,963 | 46,893 |
| 55 | 53 | University of Nottingham | 73,149 | 80,551 | 79,317 | 37,029 | 41,901 | 40,037 | 40,072 | 50,478 | 46,887 |
| 56 | | University of Aberdeen | 76,366 | 78,874 | 78,541 | 38,391 | 41,606 | 40,212 | 40,693 | 50,700 | 46,885 |
| 57 | | University of Greenwich | 78,205 | 69,728 | 71,671 | 44,073 | 45,288 | 44,803 | 45,606 | 47,615 | 46,838 |
| 58 | | Bath Spa University | | 63,684 | 63,640 | 43,887 | 45,413 | 44,758 | 44,166 | 48,489 | 46,811 |
| 59 | | University of Bristol | 69,246 | 73,896 | 73,159 | 38,703 | 42,759 | 41,140 | 41,104 | 49,960 | 46,802 |
| 60 | | University of Surrey | 70,762 | 75,991 | 75,037 | 40,402 | 42,296 | 41,480 | 42,629 | 49,433 | 46,767 |
| 61 | 116 | University of Wales, Newport | | | | 43,430 | 49,073 | 46,680 | 43,430 | 49,154 | 46,751 |
| =62 | | - · · · | | 64,929 | 63,542 | 44,289 | 46,649 | 45,659 | 44,594 | 47,919 | 46,564 |
| =62 | | University of St Andrews | 71,377 | 79,427 | 78,263 | 37,081 | 39,550 | 38,819 | 40,739 | 48,677 | 46,564 |
| 64 | | Kingston University | 65,456 | 61,085 | 62,413 | 45,291 | 44,946 | 45,092 | 46,353 | 46,323 | 46,336 |
| 65 | | University of Edinburgh | 71,005 | 75,401 | 74,618 | 38,599 | 41,807 | 40,614 | 41,452 | 48,814 | 46,316 |
| 66 | | University of Wolverhampton | | 60,002 | 60,010 | 44,716 | 46,547 | 45,699 | 44,798 | 47,504 | 46,298 |
| 67 | 04 | University of Gloucestershire | | 62,884 | 63,832 | 44,646 | 46,290 | 45,562 | 44,874 | 47,347 | 46,287 |
| | | | | | | | | | | | |

| 8-09 | 07-08 | Institution |
|------------|------------|---|
| 68 69 | 92 113 | Roehampton University University of Glamorgan |
| 70 | 110 | University of Southampton |
| 71 | 60 | Bucks New University |
| 72 73 | 68 78 | Glasgow Caledonian University University of York |
| 74 | 55 | Robert Gordon University |
| 75 | 59 | Queen's University Belfast |
| 76 77 | 117 | University of Stirling |
| =78 | 105 58 | University of Bolton Liverpool John Moores University |
| =78 | 104 | Swansea University |
| 80 | 82 | De Montfort University |
| 81 82 | 32 74 | Royal Agricultural College University of Sheffield |
| 83 | 61 | Birkbeck, University of London |
| 84 | 63 | University of Manchester |
| 85 86 | 65 79 | University of Bath University of Portsmouth |
| 87 | 91 | Anglia Ruskin University |
| 88 | 67 | Harper Adams University College |
| 89 90 | 99 108 | University of the West of England |
| -91 | 108 | Manchester Metropolitan University Central School of Speech and Drama |
| =91 | 95 | University of Reading |
| 93 | 72 | London South Bank University |
| 94 95 | 98 106 | School of Pharmacy, University of London York St John University |
| 96 | 73 | University of Huddersfield |
| 97 | 90 | Nottingham Trent University |
| 98 99 | 76 119 | Stranmillis University College Royal Scottish Academy of Music and Drama |
| 100 | 115 | University of Ulster |
| 101 | 148 | University of Worcester |
| 102 103 | 125 145 | University of East Anglia Canterbury Christ Church University |
| 103 | 145 | Middlesex University |
| 105 | 123 | Leeds Metropolitan University |
| 106 | | University of Hull |
| 107 108 | 83 111 | University of Plymouth University of the West of Scotland |
| 109 | 142 | Bangor University |
| 110 | 107 | University of Durham |
| 111 112 | 88 81 | Bishop Grosseteste University College Lincol University of Exeter |
| 113 | 121 | Newman University College |
| 114 | 146 | Trinity Laban Conservatoire of Music and Dano |
| 115 116 | 114 122 | University of Lincoln Sheffield Hallam University |
| 117 | 101 | Northumbria University |
| 118 | 94 | Edinburgh Napier University |
| 119 120 | 86 126 | Southampton Solent University Edge Hill University |
| 121 | 131 | University of East London |
| 122 | 89 | St Mary's University College, Twickenham |
| 123 124 | 120 103 | Teesside University University of Hertfordshire |
| 124 | 96 | University of Cambridge |
| 126 | 43 | Queen Margaret University |
| 127 128 | 100 127 | University of Sunderland University College Falmouth |
| 128 | 127 | University College Plymouth St Mark and St Joh |
| 130 | 136 | University of Central Lancashire |
| 131 | 85 | Staffordshire University Guildhall School of Music and Drama |
| 132 133 | 77 137 | University of Northampton |
| 134 | 109 | University of Winchester |
| | | |

| | | AV | AVERAGE SALARY OF FULL-TIME ACADEMIC STAFF, 2008-0 | | | | | | | | |
|------------------|------------------|------------------|--|------------------|------------------|------------------|------------------|------------------|--|--|--|
| | Professors (£) |) | No | t professors (| (£) | All full-ti | me academic | staff (£) | | | |
| | | | | | | | | | | | |
| Female | Male | All | Female | Male | All | Female | Male | All | | | |
| 58,213 | 58,509 | 58,464 | 46,000 43,877 | 46,665 45,651 | 46,274 45,034 | 46,000 44,493 | | 46,274 46,273 | | | |
| 68,373 | 71,826 | 71,196 | 39,060 | 45,651 | 40,809 | 44,493 | | 46,273 | | | |
| | 72,652 | 75,109 | 45,320 | 44,425 | 44,815 | 46,352 | 46,177 | 46,252 | | | |
| 62,154 | 60,622 | 60,958 | 44,062 | 46,499 | 45,306 | 44,544 | | 46,206 | | | |
| 69,915 | 72,633 | 72,035 | 38,711 | 41,160 | 40,185 | 42,235 | | 46,145 | | | |
| 64,031 | 69,064 | 67,806 | 42,936 | 44,840 | 43,928 | 44,001 | | 46,135 | | | |
| 67,300 | 73,957 | 72,984 | 40,043 | 42,899 | | 41,601 | 48,632 | 46,129 | | | |
| 68,007 | 66,415 | 66,741 | 40,731 | 41,438 | | 43,547 | 47,748 | 46,127 | | | |
| | 61,331 | 59,762 | 43,844 | 45,803 | 45,048 | 44,104 | 47,105 | 45,988 | | | |
| 57,706 | 62,813 | 61,934 | 42,764 | 45,930 | 44,694 | 43,277 | | 45,982 | | | |
| 63,544 | 71,051 | 70,207 | 39,203 | 41,194 | | 40,681 | 48,800 | 45,982 | | | |
| 59,104 | 59,981 | 59,798 | 42,843 | 45,247 | | 43,793 | 10.010 | 45,945 | | | |
| | | | | 46,310 | 43,680 | | | 45,934 | | | |
| 66,646 | 71,997 | 71,101 | 38,423 | 40,731 | 39,934 | 41,337 | | 45,914 | | | |
| 63,534 71,682 | 68,158 75,913 | 66,397 75,064 | 40,442 37,917 | 42,270 41,566 | 41,412 40,129 | 43,930 40,988 | | 45,905 45,862 | | | |
| 68,654 | 69,843 | 69,711 | 39,637 | 41,566 | | 40,988 | | 45,862 | | | |
| 00,004 | 61,055 | 61,009 | 43,442 | 46,156 | | 43,756 | | 45,723 | | | |
| 70,438 | 80,978 | 76,616 | 42,922 | 44,922 | | 44,161 | 47,061 | 45,663 | | | |
| , | | | 42,639 | 45,988 | 45,031 | 42,639 | | 45,638 | | | |
| 55,073 | 55,228 | 55,176 | 43,555 | 45,831 | 44,811 | 44,222 | 46,684 | 45,602 | | | |
| 63,498 | 63,098 | 63,209 | 43,174 | 44,757 | 44,077 | 44,219 | 46,521 | 45,560 | | | |
| | | | 43,922 | 45,010 | 44,409 | 43,922 | 47,468 | 45,558 | | | |
| 63,880 | 68,397 | 67,568 | 40,049 | 41,797 | 41,118 | 42,121 | 47,444 | 45,558 | | | |
| 68,978 | 66,465 | 67,303 | 43,404 | 45,337 | 44,479 | 44,321 | 46,520 | 45,555 | | | |
| | 79,300 | 79,310 | 34,160 | 42,176 | 37,990 | 38,504 | | 45,503 | | | |
| | 71,261 | 77,478 | 43,944 | 42,887 | 43,413 | 45,634 | | 45,449 | | | |
| | 78,375 | 77,129 | 43,644 | 43,494 | 43,554 | 44,275 | 46,196 | 45,445 | | | |
| 59,043 | 59,866 | 59,671 | 43,112 | 45,369 | | 43,715 | 46,633 | 45,416 | | | |
| | | | 44,684 | 46,392 | 45,408 44,380 | 44,684 47,418 | | 45,408 | | | |
| 61,797 | 64,329 | 63,737 | 44,211 40,322 | 44,439 43,425 | 44,380 | 47,418 | | 45,370 45,339 | | | |
| 01,757 | 04,020 | 89,008 | 42,613 | 44,171 | 43,326 | 44,067 | | 45,337 | | | |
| | | 67,335 | 39,917 | 41,678 | 40,910 | 41,731 | 47,520 | 45,240 | | | |
| | 68,717 | 67,374 | 42,750 | 45,654 | | 43,314 | 47,383 | 45,225 | | | |
| 56,785 | | 59,590 | | | | 43,708 | | | | | |
| 61,417 | 59,152 | 59,743 | 43,779 | 44,692 | 44,309 | | | 45,205 | | | |
| 62,609 | 62,858 | 62,808 | 42,343 | 43,167 | | 43,690 | | | | | |
| 74,085 | 62,140 | 63,831 | 41,088 | 43,674 | | 42,515 | | 45,119 | | | |
| | | 58,403 | 43,989 | 45,121 | | 44,176 | | 45,070 | | | |
| 63,419 | 71,296 | 70,062 | 38,492 | 42,247 | | 39,999 | | 45,030 | | | |
| 65,390 | | 70,942 | 36,928 | 40,295 | | 39,500 | | 44,936 | | | |
| | | | | 44,508 | | 44,869 | | 44,927 | | | |
| 68,552 | | | 36,594 | 39,417 | | 39,221 | | 44,907 | | | |
| | | | 44,102 44,131 | 45,901 45,310 | | 44,102 44,131 | | | | | |
| 63,169 | | | 40,780 | | | 44,131 | | | | | |
| 68,785 | | 65,155 | 40,780 | | | 43,189 | | | | | |
| 61,843 | 62,200 | 62,110 | 42,890 | 45,116 | | 43,282 | | | | | |
| | 00.005 | 61,820 | 43,915 | 43,302 | | 44,332 | | | | | |
| | 00.047 | 66,221 | 41,896 | 44,469 | | 42,652 | | | | | |
| | | 55,038 | 43,474 | 45,085 | | 43,593 | | | | | |
| 60,710 | | 60,001 | 41,482 | 44,896 | 43,426 | 42,448 | 45,989 | 44,486 | | | |
| | | | | 45,263 | | 43,683 | | 44,459 | | | |
| | | 62,088 | 43,086 | | | 43,302 | | 44,456 | | | |
| 68,753 | 70,610 | 70,206 | 41,197 | 43,112 | | 42,188 | | | | | |
| 76,855 | 79,006 | 78,714 | 36,243 | 40,387 | | 38,438 | | 44,146 | | | |
| | | 65,827 | 41,535 | 42,991 | | 42,683 | | 44,085 | | | |
| | | 55,809 | 41,904 | 44,051 | | 42,421 | | 44,068 | | | |
| | | | 41,571 42,639 | 44,186 42,961 | | 41,571 42,811 | 45,452 45,045 | 44,062 43,923 | | | |
| 60,672 | | 60,806 | 42,639 | 42,961 | | 42,811 | | 43,923 | | | |
| 70,111 | 60,853 | 63,020 | 41,374 42,608 | 43,867 41,638 | | 42,073 | | 43,854 | | | |
| | | | 41,592 | 45,023 | | 41,592 | | 43,782 | | | |
| | | 55,517 | 42,121 | 44,234 | | 42,295 | | 43,685 | | | |
| | 00,000 | 66,255 | | 41,639 | | 43,712 | | 43,662 | | | |
| | | | | | | | | | | | |

| | AVERAGE SALARY OF FULL-TIME ACADEMIC STAFF, 2008-0 | | | | | | | | | | |
|-------|--|--|--------|----------------|--------|--------|-----------------|--------|--------|------------|--------|
| | | | F | Professors (£) | | | : professors (: | | | e academic | |
| 08-09 | 07-08 | Institution | Female | Male | All | Female | Male | All | Female | Male | All |
| 135 | 112 | Birmingham City University | 50,383 | 51,144 | 50,883 | 42,734 | 43,469 | 43,194 | 43,045 | 43,824 | 43,533 |
| 136 | 133 | University of Bedfordshire | | 72,857 | 71,793 | 39,390 | 43,002 | 41,238 | 40,284 | 46,082 | 43,362 |
| 137 | 138 | Bournemouth University | | 62,342 | 63,345 | 40,014 | 43,815 | 42,146 | 40,367 | 45,333 | 43,244 |
| 138 | 124 | University of Chester | | | 49,583 | 41,645 | 44,138 | 42,902 | 41,858 | 44,342 | 43,117 |
| 139 | 134 | Leeds Trinity University College | | | | 41,700 | 42,359 | 42,025 | 43,761 | 42,359 | 43,085 |
| 140 | 143 | Swansea Metropolitan University | | | | 41,730 | 43,000 | 42,617 | 41,995 | 43,395 | 42,975 |
| 141 | 150 | University of Wales, Lampeter | | | | 41,067 | 42,499 | 41,894 | 41,550 | 43,954 | 42,974 |
| 142 | 152 | Glyndwr University | | 75,820 | 72,021 | 40,964 | 41,810 | 41,435 | 41,328 | 44,179 | 42,951 |
| 143 | 139 | Coventry University | 83,218 | 75,104 | 77,422 | 39,845 | 43,234 | 41,690 | 40,803 | 44,673 | 42,932 |
| 144 | | Thames Valley University | | 78,246 | 75,004 | 41,658 | 41,971 | 41,820 | 42,013 | 42,993 | 42,524 |
| 145 | 128 | University of Oxford | 87,503 | 87,090 | 87,130 | 36,780 | 41,980 | 39,991 | 37,491 | 45,396 | 42,493 |
| 146 | 147 | č | | | | 40,955 | 43,614 | 42,442 | 40,955 | 43,614 | 42,442 |
| 147 | 129 | University of Abertay Dundee | | | | 40,043 | 43,517 | 42,210 | 40,043 | 43,618 | 42,279 |
| 148 | | University of Cumbria | | | | 42,379 | 41,792 | 42,079 | 42,509 | 41,981 | 42,239 |
| 149 | | Aberystwyth University | | 68,531 | 68,230 | 35,748 | 39,046 | 37,831 | 36,819 | 44,383 | 41,877 |
| 150 | | Trinity University College, Carmarthen | | | | 40,012 | 42,802 | 41,287 | 40,012 | 42,802 | 41,287 |
| 151 | | University of Buckingham | | 53,479 | 53,275 | 36,631 | 40,867 | 38,977 | 37,646 | 43,390 | 41,047 |
| 152 | | University Campus Suffolk | | | | 40,883 | 40,158 | 40,534 | 40,883 | 40,158 | 40,534 |
| 153 | | University of Derby | | 65,736 | 65,057 | 38,570 | 39,876 | 39,278 | 38,749 | 41,629 | 40,354 |
| 154 | | University of Wales (central functions) | | | | 35,227 | | 38,924 | 35,227 | | 40,217 |
| 155 | | Institute of Cancer Research | | 96,258 | 91,931 | 34,730 | 39,348 | 36,823 | 35,785 | 44,785 | 40,033 |
| 156 | | UHI Millennium Institute | | | | | 37,207 | 35,246 | | 41,885 | 39,748 |
| 157 | | Liverpool Institute for Performing Arts | | | | 36,392 | 40,829 | 39,654 | 36,392 | 40,829 | 39,654 |
| 158 | | The Arts University College at Bournemouth | | | | 36,094 | 39,288 | 38,160 | 36,094 | 39,288 | 38,160 |
| 159 | | Writtle College | | | | 32,863 | 39,423 | 36,520 | 32,863 | 39,423 | 36,520 |
| 160 | | Scottish Agricultural College | | | | 31,678 | 38,375 | 35,805 | 31,678 | 38,375 | 35,805 |
| 161 | | Leeds College of Music | | | | | 35,122 | 35,176 | | 35,122 | 35,176 |
| 162 | | Conservatoire for Dance and Drama | | | | 32,600 | 33,765 | 33,168 | 32,600 | 33,765 | 33,168 |
| 163 | 164 | Heythrop College | | | | 35,775 | 23,916 | 27,165 | 35,775 | 23,916 | 27,165 |
| | 4 - 4 | Did not share data | | | | | | | | | |
| | 154 | University College Birmingham | | | | | | | | | |
| | | Liverpool Hope University | | | | | | | | | |
| | | London Metropolitan University | | | | | | | | | |
| | | Total England | 70,841 | 75,488 | 74,597 | 40,916 | 43,628 | 42,519 | 42,862 | 48,997 | 46,660 |
| | | Total Scotland | 71,209 | 74,383 | 73,853 | 40,143 | 42,607 | 41,641 | 42,335 | 48,845 | 46,515 |
| | | Total Wales | 69,462 | 74,949 | 74,260 | 40,155 | 43,220 | 41,994 | 41,511 | 49,053 | 46,313 |
| | | Total Northern Ireland | 64,241 | 69,991 | 68,929 | 40,477 | 43,305 | 42,141 | 42,070 | 48,148 | 45,837 |
| | | Total UK | 70,670 | 75,174 | 74,341 | 40,786 | 43,484 | 42,387 | 42,721 | 48,962 | 46,607 |
| | | | ., | - , | , | | ., | / | / | ., | ., |

. represents a percentage calculated on a population of 52 or fewer individuals or an average based on a population of seven or fewer.

University College Birmingham, Liverpool Hope University and London Metropolitan University would not allow Hesa to share their data publicly. (Liverpool Hope and London Met were the only omissions from last year's table.) Totals are based on all institutions.

Source: Hesa Staff Record 2008-09, Higher Education Statistics Agency

Tables compiled and audited by Grant Thornton on behalf of Times Higher Education.

The pay data reveal that a gender gap still exists in higher education.

According to figures Statistics Agency, male academics still earn more is the fact that the on average than their female counterparts. In 2008-09, men took of £48,962 across all academic grades, while women had to settle for just £42,721 – a gap of 14 per cent. But there is some

good news. The pay gap is Business School, there narrowing slightly year on is a £36,683 gulf year. In 2007-08, women between the average collected £39.547 while salary for men and that men pocketed £45,809, for women. A spokesfrom the Higher Education which meant a pay gap of woman attributes this to 16 per cent. More notable the small number of difference at the top of the salary range is less marked. In 2008-09, home an average salary female professors earned increasing the number of an average of £70,670, female faculty, many are male professors an

average of £75,174, a

pay gap of 6 per cent.

remain. At the London

Some peculiarities

woman in senior posts. "While the London

Business School continues to be successful in recruited at junior levels, which accounts for the disparity between male and female salaries. We actively work to narrow

the gap. We routinely scrutinise faculty salaries included. This completely to ensure the school does skews gender comparison not discriminate on the

basis of gender." At the Royal College of Art, men earn almost £20,000 more than their female colleagues. A explains that the college has a total of 38 full-time wider pattern in society. staff and that it works primarily with practising artists and designers.

"As all academic staff are included in Hesa's figures, both the rector

and pro-rector are also statistics because they are both male," she says.

THE DIFFERENCE BETWEEN MEN AND WOMEN? 14 PER CENT

Ceri Goddard is chief executive of the Fawcett Society, which fights for equality in the workplace. spokeswoman for the RCA She says the figures for higher education reflect a

> years after the Equal Pay Act this is still the case. Young women may be leaving college with higher and more part-time qualifications than men, working options."

but after only four years the men's salaries take over. A large part of this is nothing to do with time out for childcare but straightforward discrimination.

"The current equality bill going through Parliament is a step in the right direction, but we need a whole package of "It's shocking that 40 measures including tougher requirements on employers, more flexible working and better paid